Risk What is the issue: whats is the root cause/ problem – what could go wrong	Consequence /effect: what would occur as a result, how much of a problem would it be ?, to whom and why	Existing actions/controls				required	Target Score controls required (See Scoring Tables Below)		Cost	Risk Owner	Target Date	
			Impact	Probability	Risk Rating (I x P)		Impact	Probability	Risk Rating (I x P)			
Strategic Delivery												
Council does not succeed in delivery of the 'One Leicester priorities.	, Less than optimal services provided to the public of Leicester.	Substantial programme management infrastructure in place.	5	3		Strategic Management Board/ Operational Board to monitor implementation of audit recommendations contained in the Head of Internal Audit & Governance routine reports.	5	2	10		Sheila Lock	
		Priority Boards have indvidual Risk Registers to identify & control risks that may deflect from achieving 'One Leicester' objectives.										

Risk What is the issue: whats is the root cause/ problem – what could go wrong	Consequence /effect: what would occur as a result, how much of a problem would it be ?, to whom and why	Existing actions/controls				Further management actions/controls required	Target Score controls required (See Scoring Tables Below)		ols red Scoring		Risk Owner	Target Date
			Impact	Probability	Risk Rating (I x P)		Impact	Probability	Risk Rating (I x P)			
	Adverse media coverage and Council reputation suffers.	Council has clear Communications policy and strategy that clearly defines: Leadership roles - Media Management - Clear policies for internal & external messages				Policy includes reference to Business Continuity Team and "Communications Protocol"						
		Policy clear on how it interfaces with & reacts to the output from:-E-Governement; FOIA; Internal Management; Care Support Services; and, Whistleblowing.				Media presentation/handling training to be rolled out to Members, Strategic Directors/Divisional Directors and Service Managers (those who have regular contact with the media).						
Talking Up Leicester (One Excellent Council)												

Risk What is the issue: whats is the root cause/ problem – what could go wrong	Consequence /effect: what would occur as a result, how much of a problem would it be ?, to whom and why	Existing actions/controls	(See Scoring			Further management actions/controls required	Target Score controls required (See Scoring Tables Below)			Cost	Risk Owner	Target Date
			Impact	Probability	Risk Rating (I x P)		Impact	Probability	Risk Rating (I x P)			
Talking Up Leicester Priority Board fails to deliver its 'One Leicester' objectives.	No clear direction for the Board as it does not have a clear action plan in place.		4	4	16	Develop a clearly defined action plan outlining objectives and deliverables to be met and who is responsible for these.	4	2	8		Sheila Lock	
	Lack of available funds to deliver objectives/plans.	Utilise ward committee funding to ease budgetary pressures.				Increase staff focus towards income generation.						
Partnerships are in place where it is unclear who has financial accountability.	No one takes responsibility for monitoring Value for Money	Partnership Board in place which defines roles, responsibilities and agrees objectives.	5	3	15	Partnership Board in place which defines roles, responsibilities and agrees objectives.	5	1	5		Miranda Cannon	
	Budget setting, allocation & responsibilities are unclear					Partnership Guidance to be produced and used Council wide.						
	Breach of taxation rules due to responsibility being unclear.											
	Public funds not accounted for correctly											

Risk What is the issue: whats is the root cause/ problem – what could go wrong	Consequence /effect: what would occur as a result, how much of a problem would it be ?, to whom and why	Existing actions/controls				Further management actions/controls required	Target Score controls required (See Scoring Tables Below)			Cost	Risk Owner	Target Date
			Impact	Probability	Risk Rating (I x P)		Impact	Probability	Risk Rating (I x P)			
Partnerships are established without any proper risk management processes being followed	Employment law; organisational and cultural differences; trade union agreements not considered leading to staff reluctance to move to partnership agreements	All partnerships use the councils Risk Management strategy as a base.	5	3		All partnerships use the councils Risk Management strategy as a base.	5	2	10		Miranda Cannon	
	Risks associated with partnerships not identified, therefore, Council ends up as "risk bearer of last resort".					Partnership Guidance to be produced and used Council wide.						
Crisis Recovery	Partnerships have no effective risk management procedures in place.											

Risk What is the issue: whats is the root cause/ problem – what could go wrong	Consequence /effect: what would occur as a result, how much of a problem would it be ?, to whom and why	Existing actions/controls		Score Scori		Further management actions/controls required	Target Score controls required (See Scoring Tables Below) (See Scoring Tables Below)		Risk Owner	Target Date		
			Impact	Probability	Risk Rating (I x P)		Impact	Probability	Ra			
Inadequate response to a major event adversely affecting the Council, its employees, the people in its care or the citizens of Leicester.	disorder in the rapid restoration of business critical activities and the	All members of the Senior Management Team have roles in either a Corporate BCM Team or act as Emergency Controllers.	5	3	15	Further embedding of business continuity management approach.	3	2	6		Sheila Lock	
Operational Significant Operational risks may seriously impair delivery of Strategic objectives and plans.		Operational Board identify, monitor and manage significant Operational risks.	5	3	15	Operational Board to identify, monitor and manage significant Operational risks.	3	2	6		Sheila Lock	
						Chief Operating Officer to discuss significant Divisional Risks with individual Divisional Directors (at least quarterly) in their regular 121 meetings.						