

Leicester
City Council

MEETING OF THE OVERVIEW SELECT COMMITTEE

DATE: WEDNESDAY, 18 MARCH 2026

TIME: 5:30 pm

**PLACE: Meeting Rooms G.01 and G.02, Ground Floor, City Hall, 115
Charles Street, Leicester, LE1 1FZ**

Members of the Committee

Councillor Joel (Chair)

Councillors Batool, Dave, Kitterick, March, O'Neill, Osman, Pickering, Porter,
Rae Bhatia, Waddington and Zaman

Members of the Committee are invited to attend the above meeting to consider
the items of business listed overleaf.

For Monitoring Officer

Officer contacts:

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Leicester City Council, 115 Charles Street, Leicester, LE1 1FZ

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Further information

If you have any queries about any of the above or the business to be discussed, please contact:

Julie Bryant and Katie Jordan, Governance Services;
email governance@leicester.gov.uk, or call in at City Hall.

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PUBLIC SESSION

AGENDA

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1. WELCOME AND APOLOGIES FOR ABSENCE

To issue a welcome to those present, and to confirm if there are any apologies for absence.

2. DECLARATIONS OF INTEREST

Members are asked to declare any interests they may have in the business to be discussed.

3. MINUTES OF THE PREVIOUS MEETING

Appendix A

The minutes of the meeting of the Overview Select Committee held on 2nd February 2026 have been circulated, and Members will be asked to confirm them as a correct record.

4. CHAIR'S ANNOUNCEMENTS

The Chair is invited to make any announcements as they see fit.

5. PROGRESS ON ACTIONS AGREED AT THE LAST MEETING

To note progress on actions agreed at the previous meeting and not reported elsewhere on the agenda (if any).

6. QUESTIONS, REPRESENTATION AND STATEMENTS OF CASE

The Monitoring Officer to report on the receipt of any questions, representations and statements of case submitted in accordance with the Council's procedures.

7. PETITIONS

The Monitoring Officer to report on any petitions received.

8. TRACKING OF PETITIONS - MONITORING REPORT [Appendix B](#)

The Monitoring Officer submits a report that updates Members on the monitoring of outstanding petitions. The Committee is asked to note the current outstanding petitions and agree to remove those petitions marked 'Petitions Process Complete' from the report.

9. QUESTIONS FOR THE CITY MAYOR

The City Mayor will answer questions raised by members of the Overview Select Committee on issues not covered elsewhere on the agenda.

10. REVENUE BUDGET MONITORING APRIL DECEMBER 2025/26 [Appendix C](#)

The Director of Finance submits a report to the Overview Select Committee which is the third in the monitoring cycle for 2025/26 and updates the forecasts presented to the committee in September 2025. The overall forecast spend of £432.7m against the current approved budget of £436.5m, a net underspend of £3.7m.

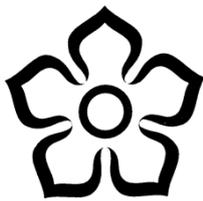
11. THE CAPITAL BUDGET MONITORING APRIL- DECEMBER 2025/26 [Appendix D](#)

The Director of Finance submits a report to update the Overview Select Committee on the position of the capital programme for 2025/26 as at the end of December 2025.

12. OVERVIEW SELECT COMMITTEE WORK PROGRAMME [Appendix E](#)

The current work programme for the Committee is attached. The Committee is asked to consider this and make comments and/or amendments as it considers necessary.

13. ANY OTHER URGENT BUSINESS



Leicester
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Appendix A

Minutes of the Meeting of the
OVERVIEW SELECT COMMITTEE

Held: MONDAY, 2 FEBRUARY 2026 at 5:30 pm

P R E S E N T:

Councillor Joel - Chair

Councillor Batool	Councillor Dave
Councillor Kitterick	Councillor March
Councillor O'Neill	Osman
Councillor Pickering	Councillor Porter
Councillor Rae Bhatia	Councillor Waddington
Councillor Zaman	

In Attendance:

City Mayor – Sir Peter Soulsby
Deputy City Mayor – Councillor Cutkelvin
Assistant City Mayor – Councillor Whittle

Young People's Council Representative - Rebecca

* * * * *

194. WELCOME AND APOLOGIES FOR ABSENCE

The Chair welcomed those present. No apologies for absence were made.

195. DECLARATIONS OF INTEREST

Members were asked to declare any interests they may have had in the business to be discussed.

There were no declarations of interest at this stage; however, during the Housing Revenue Account Budget item, Cllr Kitterick declared an interest in relation to discussion of the St Peter's Boiler House.

196. MINUTES OF THE PREVIOUS MEETING

- It was requested that the recording of the meeting of the 1st December be checked regarding discussion on value of land per square metre.
Following the meeting the recording was checked, and the minutes are

correct, as it was stated at the meeting that land value had been said to vary throughout the city.

- A recommendation was queried from the meeting of the 1st December for members to receive the customer satisfaction report. It was confirmed that this was awaited for the following year.

AGREED:

- 1) That the minutes of the meeting held on 1 December 2025 and the be confirmed as a correct record.
- 2) That the minutes of the special meeting held on 3 December 2025 and the be confirmed as a correct record.

197. CHAIR'S ANNOUNCEMENTS

The Chair reminded members in relation to the role of scrutiny being a place of challenge, with respect.

198. PROGRESS ON ACTIONS AGREED AT THE LAST MEETING

The Chair noted that members had been updated via email on progress on previous actions from the meetings on 1st and 3rd December.

No queries were made in respect of progress on actions agreed at the previous meeting.

199. QUESTIONS, REPRESENTATION AND STATEMENTS OF CASE

The Monitoring Officer reported that no questions, representations and statements of case had been submitted in accordance with the Council's procedures.

200. PETITIONS

Cllr Dave presented the below petition on behalf of Cllr Singh Patel:

"We, the residents of Arbour Road, are facing ongoing and increasing difficulties with parking on our street. Day by day, it has become harder for households to find safe and convenient parking near their homes.

Many nearby streets in our area already operate under a Resident Parking Permit scheme. Because of this, a large number of non-residents are choosing to park on Arbour Road instead, creating significant congestion and leaving local residents without available parking spaces.

This situation is causing daily stress and inconvenience for families,

elderly residents, carers, and working people who depend on accessible parking close to their homes.

Therefore, we the undersigned respectfully request that the Council introduce a Household Resident Parking Permit Scheme for Arbour Road.

This will help to:

- Ensure residents can park safely near their homes*
- Reduce congestion caused by non-resident long-stay parking*
- Bring fairness and consistency with neighbouring streets*
- Improve overall traffic management and community wellbeing*

We kindly ask the Council to review this matter urgently and take action to support the residents of Arbour Road.”

201. TRACKING OF PETITIONS - MONITORING REPORT

The Monitoring Officer submitted a report which provided an update on the status of outstanding petitions against the Council’s target of providing a formal response within three months of being referred to the Divisional Director.

The Monitoring Officer submitted a report which provided an update on the status of outstanding petitions against the Council’s target of providing a formal response within three months of being referred to the Divisional Director.

- One petition was highlighted as red.
- It was noted that with the sad passing of Cllr Sood, Assistant City Mayor - Community Cohesion, the petition she had been working on would be reallocated to councillors.
- Members sought clarification on completed petitions such as Spinney Hill and Troon, and the Assistant City Mayor for Environment and Transport explained that for completed petitions, while officers had given their consideration and responded to the submitters with recommended actions, the associated works might still be outstanding. Ward Councillors were notified on the petition status. Ward Councillor Cllr Batool gave members an update on works for the petitions mentioned. Work was due to be carried out and residents were noted to be satisfied.
- Cllr Dave had raised a question about works on Oakland Avenue at the last meeting. The Assistant City Mayor for Environment and Transport agreed to come back to him with an update.
- Members requested further clarification on the petitions procedure.

AGREED:

That the status of the outstanding petitions be noted, and to remove those petitions marked ‘Petition Complete’ Ref: from the report.

202. QUESTIONS FOR THE CITY MAYOR

The Chair invited members to raise questions for The City Mayor.

The Chair accepted questions to be asked to the City Mayor.

- 1) Cllr Pickering had submitted a detailed question on maintenance works at the Haymarket. The following shortened version was asked at the meeting:

The Haymarket Theatre is a one of the most visible points in Leicester city centre. The prolonged disrepair of the escalators has caused ongoing accessibility issues for shoppers. Long waits for the lift could deter shoppers from going upstairs.

Can the City Mayor set tell me why they have not been repaired and if there are plans for repairs. This looks bad for our city as the Haymarket is one of our longest standing shopping centres.

The City Mayor replied that:

- The works were scheduled to commence next month and would take around a month to complete.
 - Asset managements were in place for the wide range of council buildings.
 - The Haymarket was part of the Corporate Estate and investment would continue.
- 2) Cllr Porter asked a question relating to a Freedom of Information request on the X Ltd case. It was confirmed that the outcome of the request would be relayed to him.

AGREED:

- 1) That the responses to the questions raised be noted.
- 2) The outcome of the Freedom Of Information request be relayed to Cllr Porter.

203. CALL-IN OF EXECUTIVE DECISION - LGSCO MALADMINISTRATION REPORT - MR X

The Monitoring Officer submitted a report informing the Commission that the Executive decision taken by the Deputy City Mayor for Housing on the 9th January 2026 relating to a LGSCO Maladministration report had been the subject of a 5-member call-in under the procedures at Rule 12 of Part 4D, City Mayor and Executive Procedure Rules, of the Council's Constitution.

The Committee was recommended to either:

- a) Note the report without further comment or recommendation. *(If the report was noted the process would continue and the call in would be considered at a future meeting of Full Council);* or
- b) Comment on the specific issues raised by the call-in. *(If comments were made the*

process would continue and the comments and call in would be considered at a future meeting of Full Council); or

c) Resolve that the call-in be withdrawn (If the committee wished for there to be no further action on the call-in, then they must have actively withdrawn it. If withdrawal was agreed the call-in process would stop, the call-in would not be considered at a future meeting of Full Council and the original decision would take immediate affect without amendment).

The Chair clearly outlined the process that she would follow in determining how to resolve the call-in.

The Chair invited the proposer, Councillor Porter to present the call-in. The following points were given:

- The ombudsman reviewed cases individually and there was no evidence that this case could set a precedent for escalating other cases.
- In terms of cost, the £3,525 was relatively small compared with amounts spent on other cases.
- The council had a responsibility to rectify any mistakes it made.
- A homeless family with children could not afford legal representation, making the Ombudsman their only option. Under the Equality Act, the council was obliged to protect vulnerable individuals.
- Not acting on the Ombudsman's recommendations could send a strong message and risk negative perception of The Council.
- A further ombudsman report would likely ensue with a recommendation to take the matter to Full Council.

The Chair invited the seconder Cllr Rae Bhatia to add comment. Key points made were as follows:

- Members were urged to support the call-in.
- It was imperative to maintain the reputation of the council.

The Chair invited the Deputy City Mayor for Housing, Economy and Neighbourhoods, The Director of Housing and the Head of Service for Housing to respond. A presentation was given (slides attached) and the following additional points raised:

- It was not uncommon for both central government and councils to decline ombudsman recommendations.
- The council recognised the effects that limited access to suitable housing on individuals and families.
- It was essential for the Commission to consider the complaints within the context of the national housing crisis.
- Wider socio-economic factors had influenced matters for the family.
- At the outset of the case, use of bed and breakfasts / hotels was an emerging trend for temporary accommodation, pressures and demands on the local authority were changing.
- Comparisons were being made with the case of X, but it was noted that one involved a legal settlement to protect the council, while the other related to an

ombudsman recommendation that was considered likely to impact the council's ability to address the wider housing crisis.

The Chair asked if the proposer wished to withdraw the call-in. It was noted that the proposer wished for the call-in to proceed.

The Chair invited member discussion, key points to note were as follows:

- Members emphasised the importance of distinguishing between accountability and liability. Lessons had been learnt, but factors had been outside of local authority control.
- At a time of financial pressure, sustainability was a key and appropriate precedents needed to be set.
- Members referenced metrics which highlighted the health impact for children living in temporary accommodation.
- In response to a query about providing solutions for larger families, it was noted that 160 new family units would be created, comprising of 2 and 5 bedroom temporary accommodation units.
- Mechanisms were now in place to prevent miscommunications from temporary housing offers to tenants.
- The matter was expected to return via the ombudsman, and executive consideration would then be undertaken.

Cllr O'Neil moved that, following the points raised during the meeting, the call-in be withdrawn. This was seconded by Cllr March and upon being put to the vote the motion was CARRIED.

RESOLVED:

That the call-in be withdrawn.

204. WORKFORCE AND RESOURCING

The Director of Corporate Services submitted a report to provide a broad outline of the workforce challenges that Local Authorities, including Leicester Face. The item had come to OSC following previous discussion at scrutiny. The report provided context, offered a deeper dive into the challenges of recruiting to social care, and explained changes to People Services, it was taken as read.

In response to member discussion, the following was noted:

- A number of member questions had been submitted which were awaiting a formal response.
- It was noted that vacancy rates across the whole workforce would be refined and more effectively reported under the new structure.
- In term of staff wellbeing, it was noted that exit interviews were optional, a more granular understanding of workforce wellbeing would come from the Healthy Workplace Survey. Members requested that the survey results be known.
- Benchmarking data was included in the report, and HR work was ongoing to identify areas of success and areas for improvement in staff satisfaction.

- Questions raised relating to social work caseloads could come back to scrutiny.
- Umbrella rates work had examined agency staff costing and overall benefits were shown. Further global analysis could be useful.
- Regarding the Social Work Academy, it was explained that a single, city-wide career pathway from education to leadership had been created. Apprenticeship pathways showed stronger retention than university entrants.
- Multi-disciplinary work was in place within Children In Need services. A new system to allow for more controlled caseloads was being piloted.

AGREED:

- 1) That the report be noted.
- 2) That comments made by members of this commission be taken into account by the lead officers.
- 3) Written responses would be provided to member questions.
- 4) The findings of Healthy Workplace Survey would be considered by the Committee once the timeframe was known.
- 5) The impact of recruitment work would be brought to ASC and CYPE, including caseloads for social workers.
- 6) Benchmarking information would be included in next report.

Cllr Osman left during consideration of item.

205. HOUSING REVENUE ACCOUNT BUDGET (INCLUDING CAPITAL PROGRAMME) 2026/27

The Director of Housing submitted a report setting out the City Mayor's proposed Housing Revenue Account (HRA) budget for 2025/26 prior to it being considered at Full Council on 19th February 2025. An overview of the report was given.

In response to member discussion, the following was noted:

- The report set out climate commitments and outlined actions. The most recent tranche of new builds were A-rated. Funding was subject to match-funding requirements.
- It was confirmed that in relation to Recommendation vi, the City Mayor had the authority to decrease service charges, proposals to increase the charges were referred to Full Council.
- The St Peter's Boiler House chimney was confirmed to be structurally sound.
- District heating schemes would be subject to applicable Ofgem regulatory arrangements.
- Cost modelling for Climate Ready Leicester was beyond the scope of the report and could be discussed separately.
- The consultation on proposed rent increases highlighted concerns about the wider cost of living.

- The Tenants Scrutiny Panel had scrutinised service charges, and there was a commitment to agree a programme of items for review over the next 12 months, with regular feedback to the Panel.
- Members could refer individual casework to the Director of Housing.

AGREED

- 1) That the report be noted.
- 2) That the recommendations for Full Council be noted by the committee.
- 3) That comments made by members of this commission be taken into account by the lead officers.
- 4) For recommendation vi to be amended to state that the City Mayor had authority to decrease charges only, and for this to be noted.

Cllr Kitterick declared an interest during the item regarding the St Peter's Boiler House.

206. DRAFT GENERAL FUND REVENUE BUDGET 2026/27

The Director of Finance submitted a report setting out the City Mayor's proposed Draft General Fund Revenue Budget for 2026/27.

It was noted that cost mitigating work had been undertaken in social care, and it was suggested to roll this into a third year as it had been very successful.

Members were invited to ask questions and make comments, the following was noted:

- With regard to queries about the recommendations made by the Adult Social Care Scrutiny Commission, it was noted that comments from the commissions were collated, and it was up to the City Mayor if they were incorporated in the budget.
- In response to queries about figures that were not yet available, it was noted that these figures would be updated and members would be made aware of their implications. It was further clarified that with relation to Core Spending Power, this included Council Tax rises, and did not take inflation or cost pressures into account. It was noted that government money would help, but it would not prevent the Council from going into reserves over the next four years and spending more than its income.
- It was further added that Core Spending Power increases quoted by Government were based on the 2024/25 financial year, and some of these increases had already been built into the strategy. It was also noted that some of the increase was due to the recognition of the deprivation in the City, deprivation also links to additional costs.
- With regard to Local Government Reorganisation (LGR), it was

acknowledged that there would be initial costs, but these would be offset by savings and the payback was quick. It was added that the government had confirmed that they expected existing council budgets to fund LGR.

- With regard to underspend in Adult Social Care (ASC), it was explained that this was often in relation to vacancies, and income came from the NHS for package costs.
- It was further noted with regard to ASC that contracts with providers had an annual increase to take account in rises in the national living wage. Significant improvements had been made in 2025/26, and package costs had been brought down.
- In response to points made about providing resources for Adventure Playgrounds, it was noted that the City Mayor had been meeting with five of them and the issues they faced included issues around tenure and land and they were looking for ways to be more sustainable.
- In response to points made on the reliance on reserves, it was explained that it was necessary to work to a balanced income and expenditure budget, and this was always the target. The Council had a budget strategy that did not need capital receipts or a capitalisation directive. There had been lower use of reserves than last year, so the approach was working.
- In response to points made on the ASC precept, it was explained that the ASC precept this year had been £3.5m, but growth had been £13m, so the increase had not been covered.

A recommendation was **MOVED** by Cllr Kitterick and **SECONDED** by Cllr Waddington that the provision of resources to allow the sustainable continuation of the Adventure Playground network.

Upon being put to the vote, the recommendation was **AGREED**.

The City Mayor committed to update members on this before Full Council.

AGREED:

- 1) That the report be noted.
- 2) That the recommendations for Full Council be noted by the committee.
- 3) That comments made by members of this commission to be taken into account by the lead officers.
- 4) OSC recommended that it would like the provision of resources to allow for the sustainable continuation of the Adventure Playground network.

Councillor Kitterick left the meeting following the consideration of this item.

207. DRAFT THREE YEAR CAPITAL PROGRAMME 2026/27

The Director of Finance submitted a report setting out the City Mayor's proposed Draft Three-Year Capital Programme 2026/27.

The report was taken as read.

Members were invited to ask questions and make comments. The following was noted:

- The introduction of Council Tax for empty but furnished properties was welcomed.
- In response to a query surrounding the borrowing of money for capital projects and using revenue costs for debt, it was clarified that capital receipts were not needed for capitalisation and could therefore be used for reducing borrowing costs. Capital financing within the revenue budget includes borrowing costs.
- Money had been set aside for the demolition of Rally House.
- £50m had been set aside with a focus on family accommodation based on the modelling projection for growth. It was noted that Leicester City Council were ahead of other authorities on this. Officers were praised for the work done to drive down the need for temporary accommodation.
- With regard to a query on savings on hotel costs, this was difficult to quantify, however, the £45m programme had saved £47m over three years and it was expected for a similar outcome from the £50m programme.
- The importance of spending money on essential services first was raised.

AGREED:

- 1) That the report be noted.
- 2) That the recommendations for Full Council be noted by the committee.
- 3) That comments made by members of this commission to be taken into account by the lead officers.

Councillors Porter and Waddington left the meeting during the consideration of this item.

208. TREASURY & INVESTMENT STRATEGIES 2026/27

The Director of Finance submitted a report outlining the Treasury & Investment Strategies for 2026/27.

It was explained that this report set out how money was managed over the year.

AGREED:

- 1) That the report be noted.
- 2) That the recommendations for Full Council be noted by the committee; and
- 3) That comments made by members of this commission to be taken into account by the lead officers.

209. OVERVIEW SELECT COMMITTEE WORK PROGRAMME

The Committee was asked to consider the current work programme and to make comments and/or amendments as it considered necessary.

AGREED:

That the current work programme be noted.

210. ANY OTHER URGENT BUSINESS

The Chair thanked the Director of Finance and other officers.

There being no other items of urgent business, the meeting closed at 9.15pm

Housing's Response to LGSCO Findings – Mr X

January 2026

Key LGSCO Findings

June 2023 to July 2024

- Mr X complained that the Council incorrectly said he declined a property **not investigated by LGSCO**
- Council completed timely housing needs assessments on two occasions and decided on duty owed **No Fault Found**
- Mr X's complaint that the Council failed to provide accommodation for a 3-day period **No Fault Found**

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Faults Found

- Delayed review of personalised housing plan (PHP) Failure to notify Mr X's right to review suitability of his temporary accommodation
- Delays in decision to award main housing duty
- Communicating poorly about Mr X's housing status
- Failure to move customer to self-contained accommodation after 6 weeks in B&B accommodation



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LGSCO Recommendations

- Written apology to Mr X for the faults identified **Completed**
- Symbolic payment of £500 to acknowledge the distress caused by the failures **In Progress**
- Council to consider at its full Council, Cabinet, or other appropriately delegated committee of elected members **Completed**
- 15. • LGSCO satisfied the Council has already agreed to service improvements to eliminate the use of B&B accommodation for families therefore not repeated those recommendations **No Further Action Required**
- To make a symbolic payment of £3,525 due to the B&B stay for 42 weeks longer than the family should have. Calculated at £150 a week from entry to B&B until the Council made an offer of accommodation in November 2023 (5 weeks in total) and £75 per week from 7 November 2023 to 29 July 2024 (37 weeks in total) **Not Agreed**

Council's Response

- Accepted failings and learnings from this case and ongoing actions to implement the strategic and operational learning
- Acknowledged the difficulties faced by homelessness families & Councils moral responsibilities and legal duties
- Accommodation requirement was for a large family 5/6 bed – limited availability
- 16 • Private Rented offer in Nov 2023 could have ended the ongoing stay in B&B by 37 weeks if accepted by the family
- Historical issues around resourcing, capacity and staff retention during this period, growing the team to fix this
- Unprecedented demand for Housing, Council declared Housing Crisis, this continues to be a national pressure, large Investments to tackle Homelessness in Leicester
- Considered complying with all recommendations except for £3,525 due to B&B stay & respectfully challenge this recommendation

Councils Reasons for Non-payment

- Acknowledged the Regulations dated 2003 which render accommodation beyond 6 weeks as unsuitable, legislation dates back 20 years
- Geopolitical context has changed since including policies made by multiple different Govts including MHCLG & Home Office
- National crisis including the impact of international forces beyond LA control, penalty deemed unfair to LA and the taxpayers of Leicester
- Local demand has increased by 219% in the last decade
- Other complainants seeking compensation similarly to this case may lead to unbalanced budgets. Over the last 12 months, the estimated cost to the Council would be in the region of £250k
- Nationally, the estimated cost could equate to £6-£7m
- Risks this would contribute to the serving of S114 causing detrimental impact and loss of services for the local people of Leicester
- Unprecedented overdemand for housing and systemic shortage of housing – this is a national crisis
- Council is investing tens of millions to fix the problem, exposing LAs to pay 000s in compensation may set-back plan to fix wider problems

Publication

- Decision date 9th October 2025, published on LGSCO website
- Formally published a public interest report on 6th November 2025 resulting in promotion within the media
- Articles in various media outlets
- Council placed two public notices in the newspaper and website to inform of the LGSCO report and findings
- Hard copies of the report were made available for public inspection at City Hall with options to take extractions from report and copies supplied free of charge

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Overall Compliance with LGSCO

- In 2024/25, LGSCO dealt with 118 complaints from the Councils various divisions not just Homelessness. From a total of 23 investigations, 17 were upheld in the complainant's favour.

Not for LGSCO	Assessed & Closed	Investigated	Total
28	67	23	118
Upheld	Average	Adjusted for LCC Population	
17 from 23 74%	Compares to an average of 80% in similar Authorities	4.5 upheld decisions per 100,000 residents in Leicester. Average for Unitary Authorities is 5.3 upheld per 100,000	

- We have identified 8 from total above were linked to Homelessness and 5 out of 8 were not investigated. Housing always complies with compensation amounts and recommended actions where fault is identified
- In the case of Mr X, our partial disagreement with a recommendation reasons as explained within the report
- This data does not include Housing Ombudsman complaints.

LGSCO Power & Legal Position

- LGSCO can recommend but does not have the power to compel compliance.
- Monitoring Officer under a duty to prepare report for the Executive to consider and to formally reply.
- 20 • LGSCO may issue a further adverse report.
 - If so, such report must be considered by Full Council.
 - It must also be subject to publicity.

National Homelessness Pressures

- **In December 2024**
- **127,890** Households in Temporary Accommodation,
- From the above number, **14,250** were in B&B accommodation and **2,070** of those were family households with children over the statutory limit of 6 weeks
- Locally we have **13** households in B&B over 6 weeks compared to 188 in July 2024 – **93% reduction**
- There is a chronic housing shortage across the UK including affordable housing, supply of housing not keeping up with demand
- Government aiming to build 1.5m homes over the current parliament but significant challenges due to existing planning system, shortage of skilled workers construction sector and cost of living impacting the price of materials

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Increasing Temporary Accommodation

- Decision - March 2024 to invest £45m in Temporary Accommodation delivery of 135 family temporary accommodation properties and 118 single temporary accommodation units
- 125 new leases
- Additional Homelessness Prevention officer and other staff to strengthen services

- Proposal for a further £50m to be invested in 250 further self contained Temporary accommodation properties (160 family/90 single)
- &Additional Homelessness Prevention officer and other staff to strengthen services

Increasing Affordable Housing

- Between 2019/20 and 2022/23 a total of 1,080 properties were delivered to tackle the housing crisis in Leicester
- Further plans to increase affordable housing in Leicester by 1,520 units
- Delivered 165 units in 2023/24
- On track to deliver 1,500 permanent new Affordable homes

2023/24	2024/25	2025/26	2026/27	Total
165	424	440	471	1,500

Homelessness Pressures - Mitigations

- Strong prevention rates to avoid people facing Homelessness
- £45m spent delivering 135 family TA properties and 118 Single TA properties
- £50m proposed to deliver 250 Self Contained TA properties (160 family/90 single)
- 24 • Ongoing allocation of 40% of all HRA Housing to Homelessness cohort
- Bigger PRS scheme to deliver 500 PRS lets up from (240) in 25/26
- LCC Acquisitions and New Build Housing alongside RP deliver set to deliver 1,500 permanent Affordable Homes
- Seeking to secure over £48m from Homes England of Affordable Housing funding to deliver more permanent homes
- Working to prepare Non-Strategic Local Plan sites to deliver over 600 units of Affordable housing in conjunction with RPs

Tracking of Petitions – Monitoring Report

Overview Select Committee

Date of meeting: 18th March 2026

Lead officer: Jessica Skidmore

Useful information

- Ward(s) affected: All Wards – Corporate Issue
- Report author: Jessica Skidmore
- Author contact details: Jessica.Skidmore@leicester.gov.uk
- Report version number: 1

1. Purpose of the Report

To provide Members with an update on the current status of responses to petitions against the Council's target of providing a formal response within 3 months of being referred to the Divisional Director.

2. Recommendations

The Committee is asked to note the current status of outstanding petitions and to agree to remove those petitions marked 'Petition Process Complete' from the report.

3. Detailed report

The Committee is responsible for monitoring the progress and outcomes of petitions received within the Council. An Exception Report, showing those petitions currently outstanding or for consideration at the current Overview Select Committee meeting is attached.

The Exception Report contains comments on the current progress on each of the petitions. The following colour scheme approved by the Committee is used to highlight progress and the report has now been re-arranged to list the petitions in their colour groups for ease of reference:

- **Red** – denotes those petitions for which a pro-forma has not been completed within three months of being referred to the Divisional Director.
- **Petition Process Complete** - denotes petitions for which a response pro-forma has sent to the relevant Scrutiny Commission Chair for comment, subsequently endorsed by the Lead Executive Member and the Lead Petitioner and Ward Members informed of the response to the petition.
- **Green** – denotes petitions for which officers have proposed a recommendation in response to a petition, and a response pro-forma has been sent to the relevant Scrutiny Commission Chair for comment, before being endorsed by the Lead Executive Member.
- **Amber** – denotes petitions which are progressing within the prescribed timescales, or have provided clear reasoning for why the three-month deadline for completing the response pro-forma has elapsed.

In addition, all Divisional Directors have been asked to ensure that details of **all** petitions received direct into the Council (not just those formally accepted via a Council Meeting or

similar) are passed to the Monitoring Officer for logging and inclusion on this monitoring schedule.

6. Financial, legal, equalities, climate emergency and other implications

There are no legal, financial or other implications arising from this report.

7. Background Papers – Local Government Act 1972

The Council's current overall internal process for responding to petitions.

8. Summary of appendices:

Appendix 1 – Table of Current petitions.

9. Is this a private report (If so, please indicate the reasons and state why it is not in the public interest to be dealt with publicly)?

No

10. Is this a “key decision”? If so, why?

No

Date Petition referred to Divisional Director	Received From	Subject	Type - Cncr (C) Public (P)	No. of Sig	Ward	Lead Divisional Director	Current Position	Ward Councillors Consulted? (Y/N)	Current Status
05/09/25	Cllr Sood	Neighbourhood Conditions in London Road, Victoria Avenue and Victoria Alley Area	(c)	15	Stoneygate	Sean Atterbury	Petition sent to lead Director. Officers have concluded investigations and drafted a response. Ward Councillors have agreed to take up the position of lead petitioner in Cllr Sood's absence and receive the final response letter once completed.		AMBER
22/09/2025	Cllr Porter	Save Leicester's Museums	(c)	192	Castle	Peter Chandler	Petition Pro-forma has been received and signed off by the Scrutiny Chair. It has been sent to the Executive Lead to sign off on 23 January.		COMPLETE
29/10/2025	Irfan Shah	Gopsall Street Parking	(p)	22	Wycliffe	Andrew L Smith	The Scrutiny Chair's signature has been obtained and the pro-forma has been sent to the Executive Lead for comment and sign off.		AMBER
03/11/2025	Mr Feizal Mussa	Traffic calming measures on Lanesborough Road	(p)	69	Rushey Mead	Andrew L Smith	The pro-forma is due, ready for sign off and completion.		AMBER
07/01/26	Cllr Singh Patel	Resident parking permits on Arbour Road	(c)	62	Rushey Mead	Andrew L Smith	The petition was presented at OSC on 2nd February 2026. Officers are researching and drafting the pro-forma		GREEN
30/01/26	Sally Valance	Request for Residents Parking Scheme on Dixon Drive	(p)	13	Stoneygate	Andrew L Smith	The Petition has been sent to the Lead Director		GREEN
19/02/26	Hope Docherty	Clean Up (top half) Harrow Road	(p)	10	Westcotes	Sean Atterbury	The Petition has been sent to the Lead Director		GREEN

Executive Decision- Revenue Budget Monitoring April- December 2025/26

Overview Select Committee

Decision to be taken by: City Mayor

Date of decision: 18th March 2026

Lead director/ officer: Amy Oliver, Director of Finance

Useful information

- Ward(s) affected: All
- Report author: Claire Gavagan
- Author contact details: claire.gavagan@leicester.gov.uk
- Report version number: 1

1. Summary

- 1.1. This report is the third in the monitoring cycle for 2025/26 and updates the forecasts presented to the committee in September 2025. The overall forecast spend of £432.7m against the current approved budget of £436.5m, a net underspend of £3.7m.
- 1.2. The areas of spending variance are:
 - Homelessness is seeing continued pressures and are now forecast to required £3.6m of the contingency, this is a £0.6m increase from period 6. However, we must remember this cost was forecast to have been £20m higher if it had not been for the £45m investment in temporary accommodation.
 - Adult Social care is forecast to overachieve its income budget and continues to have difficulties in filling posts across the division, this is leading to most of their underspend. This is offset by a small overspend in package costs.
 - We continue to see the cost to provide Housing Benefits supported accommodation exceed the amount we can recover from the Department for Work and Pensions (DWP).
 - Placement costs within children are forecasting a pressure of £2m, due to an increase in numbers and the complexity cases. This is offset by an underspend related to staffing vacancies and SEND home to school system.
 - Corporate services were holding vacancies as part of a planned approach to achieving their savings targets, but following the recent budget decision at Council the division will be looking at how they reinvest back into services.
- 1.3. As previously reported, the BIFFA Leicester waste contract is a long-standing agreement that has been in place since 2003 and is valued at £405m over its lifetime. A protracted commercial dispute arose that was eventually settled with a payment to BIFFA of £10m after mediation, less than 2.5% of the contract value. There have been no disruptions to waste collections in Leicester during this period.
- 1.4. Appendix D notes the management action that has been taken resulting in savings towards the targets set as part of the budget strategy set for 2025/26. However, it should be noted some targets have now been reduced from 2026/27 following approval of the 2026/27 revenue budget.
- 1.5. The cumulative deficit on Dedicated Schools Grant (DSG) continues to grow and is forecast to be £44.7m by March 2026. The government have very recently announced

within the budget settlement for 2026/27, that the DSG deficit to 25/26 will be funded at 90%. This has been factored into the Budget Strategy 2026/27.

2. Recommended actions/decision

2.1. The Executive is recommended to:

- Note the forecast outturn position detailed in the report.
- Note the savings to be achieved by Officers to achieve their budget savings target in Appendix D

2.2 The OSC is recommended to consider the overall position presented within this report and make any observations it sees fit.

3. Scrutiny / stakeholder engagement

N/A

4. Background and options with supporting evidence

4.1. The General Fund budget set for the financial year is £438.6m, before the use of managed reserves. Following savings identified since the budget was set, this has been updated to £436.5m.

4.2. Appendix A summarises the original budget, current budget and anticipated spending in 2025/26.

4.3. Appendix B provides more detailed commentary on the forecast position for each area of the Council's operations.

4.4. Appendix C summarises the latest forecasts for managed reserves.

4.5. Appendix D summarises the savings to be achieved to support the budget strategy.

5. Financial, legal, equalities, climate emergency and other implications

5.1 Financial implications

This report is solely concerned with financial issues.

Signed: Claire Gavagan – Assistant Director of Finance

Dated: 13 February 2025

5.2 Legal implications

There are no direct legal implications arising from the recommendations of this report.

Signed: Kamal Adata – City Barrister

Dated: 05 February 2026

5.3 Equalities implications

Under the Equality Act 2010, public authorities have statutory duties, including the Public Sector Equality Duty (PSED) which means that, in carrying out their functions they have to pay due regard to the need to eliminate unlawful discrimination, harassment and victimisation, to advance equality of opportunity between people who share a protected characteristic and those who don't and to foster good relations between people who share a protected characteristic and those who don't.

This report presents a financial forecast and does not propose any policy or service delivery changes. However, several areas under financial pressure—such as homelessness, adult social care, and SEND transport—serve residents who may share protected characteristics. These areas should continue to monitor any emerging equality impacts. Where future cost-saving or service proposals are developed, Equality Impact Assessments should be completed to ensure equality considerations inform decision-making.

Protected characteristics under the Equality Act 2010 are age, disability, gender reassignment, pregnancy and maternity, race, religion or belief, sex, sexual orientation. There are no direct equality implications arising out of this budget monitoring report.

Signed: Equalities Officer, Surinder Singh, Ext 37 4148

Dated: 5 February 2026

5.4 Climate Emergency implications

There are no climate emergency implications directly associated with this report, as it is a budget monitoring report.

However, where proposals are brought forward to make additional savings required, any climate emergency implications should be considered and addressed while proposals are being developed and should be identified in the appropriate decision reports at the time. The Sustainability service may be able to help departments with assessing implications as part of the evaluation of proposals ahead of report preparation.

Where any necessary capital funding can be identified or secured, the potential role of invest-to-save energy efficiency and renewable energy projects in helping to address revenue budget pressures while also reducing carbon emissions is also worth noting.

Signed: Phil Ball, Sustainability Officer, Ext 372246

Dated: 9th February 2026

5.5 Other implications (You will need to have considered other implications in preparing this report. Please indicate which ones apply?)

No other implications are noted as this is a budget monitoring report, and therefore no policy changes are proposed.

6. Background information and other papers:

Report to Council on 19 February 2025 on the General Fund Revenue budget 2025/26.

Revenue Outturn Report presented to OSC on 09 July 2025

Revenue Budget Monitoring April – June 2025/26 presented to OSC on 24 September 2025

Revenue Budget Monitoring July – September 2025/26 presented to OSC 3 December 2025

7. Summary of appendices:

Appendix A – Period 9 (April-December) Budget Monitoring Summary.

Appendix B – Divisional Narrative – Explanation of Variances.

Appendix C – Updated reserves position.

Appendix D - Savings achieved to support the 2025/26 budget strategy.

8. Is this a private report (If so, please indicate the reasons and state why it is not in the public interest to be dealt with publicly)?

No

9. Is this a “key decision”? If so, why?

No

Revenue Budget at Period 9 (April – December), 2025-26

Table A

2025-2026 P9	Original Budget £000's	Current Budget £000's	Forecast £000's	Variance £000's	Variance %
Financial Services	10,783.5	10,900.3	11,043.9	143.7	1.3%
Information Services	11,432.3	11,429.5	11,429.5	0.0	0.0%
Corporate Services	9,044.2	9,786.9	8,707.7	(1,079.2)	(11.0%)
Legal Services	6,094.8	6,529.7	6,482.6	(47.1)	(0.7%)
Corporate Resources & Support	37,354.8	38,646.3	37,663.7	(982.6)	(2.5%)
Planning, Development & Transportation	14,765.3	14,980.3	14,942.5	(37.8)	(0.3%)
Tourism Culture & Inward Investment	3,232.0	4,115.0	4,344.2	229.2	5.6%
Neighbourhood & Environmental Services	41,694.5	42,799.3	53,463.4	10,664.1	24.9%
Estates & Building Services	3,964.6	4,724.1	4,724.1	0.0	0.0%
Departmental Overheads	590.4	597.8	597.8	0.0	0.0%
Housing Services	20,533.3	24,358.9	24,358.9	(0.0)	(0.0%)
City Development & Neighbourhoods	84,780.1	91,575.4	102,430.9	10,855.5	11.9%
Adult Social Care & Safeguarding	209,673.2	209,814.1	204,966.2	(4,847.9)	(2.3%)
Adult Social Care & Commissioning	(30,713.4)	(30,511.6)	(31,162.6)	(651.0)	2.1%
Sub-Total Adult Social Care	178,959.8	179,302.5	173,803.6	(5,498.9)	(3.1%)
SEND and Education	27,403.6	28,527.6	26,520.7	(2,006.9)	(7.0%)
Children's Social Work and Early Help	93,180.1	91,354.9	90,464.9	(890.0)	(1.0%)
Sub-Total Education & Children's Services	120,583.7	119,882.5	116,985.6	(2,896.9)	(2.4%)
Total Social Care & Education	299,543.5	299,185.0	290,789.2	(8,395.8)	(2.8%)
Public Health	23,448.5	25,402.7	25,402.7	(0.0)	(0.0%)
Total Operational	445,126.9	454,809.4	456,286.5	1,477.1	0.3%
Corporate	7,161.2	1,417.4	1,301.9	(115.5)	(8.1%)
Capital Financing	6,719.0	6,719.0	7,509.0	790.0	11.8%
Contingencies Budgets	10,000.0	5,850.0	0.0	(5,850.0)	(100.0%)
Total Corporate & Capital Financing	23,880.2	13,986.4	8,810.9	(5,175.5)	(37.0%)
Public Health Grant	(30,402.3)	(32,331.0)	(32,331.0)	0.0	(0.0%)
TOTAL GENERAL FUND	438,604.8	436,464.8	432,766.4	(3,698.4)	(0.8%)

1.1 Changes since the original budget are summarised in the table below:

	Total General Fund £000's
Original budget	438,605
Savings approved - Outturn 2024/25	(1,140)
Savings approved - Period 6 2025/26	(1,000)
Latest budget	436,465

1.2 The original budgets split between employees, running costs and income are available at: [Budget summaries](#)

Divisional Narrative – Explanation of Variances

Corporate Resources and Support (Chief Operating Officer: Alison Greenhill)

Corporate Resources Department is forecasting to spend £37.7m, £1.0m below the budget, this is a minor reduction in the underspend reported at period 6.

Finance (Director – Amy Oliver)

1.1. The Financial Services Division is forecasting to spend £11m, which is an overspend of £0.1m. This solely relates to difficulties with recruiting accountants, with additional agency staff being utilised to support the division.

2. Corporate Services (Director - Andrew Shilliam)

2.1. Taken together Corporate Services are forecasting to spend £20.1m, which is £1.1m below the budget, compared to £1.3m previously reported. This is after the planned use of reserves within IT. The underspend mainly relates to vacancies, much which was being held as part of a planned approach to meet future savings targets. Following the approval of the budget strategy for 2026/27 and the reduction in savings achieve the division is looking at how it can reinvest in services.

3. Legal, Coronial and Registrars, Members and Democratic Services (City Barrister – Kamal Adatia)

3.1. Legal Coronial and Registrar services are forecasting to spend £6.5m which is a breakeven position by year end compared to the budget. There are issues in recruiting permanent qualified staff within legal services resulting in the utilising of agency staff to retain a high level of service, the underspend from vacancies is currently covering the additional cost of agency.

3.2. An overspend on coronial services of £0.4m is anticipated to be offset by underspend within registrar services of £0.3m and £0.1m to be funded by corporate budgets, as planned.

City Development and Neighbourhoods (Strategic Director – Richard Sword)

The department is forecasting to spend £102.4m, £10.9m above budget, after the use of £3.6m corporate provision towards homelessness costs and £0.6m towards other pressures. The position for each division is as follows:

4. Planning, Development & Transportation (Director – Andrew Smith)

- 4.1. The division is forecasting to spend £14.9m, resulting in a breakeven position for 2025/26; this compares against a £0.2m underspend reported in Period 6.
- 4.2. Concessionary fares' reimbursement to bus operators is forecast to be £0.4m under budget. Passenger data shows a continuing increase in usage and pattern of higher concessionary fares costs across recent years. The underspend has consequently been decreasing year-on-year.
- 4.3. Supported bus services (including Park and Ride) are forecast to underspend by £0.1m, largely due to the receipt of DfT bus grant which enables continued support for bus services.
- 4.4. A cost pressure of £0.2m relates to increased maintenance costs of rising bollards operating in the city centre Pedestrian Priority Zone.
- 4.5. The Planning Service is forecasting a net overspend of over £0.7m, a slight increase compared with period 6, mostly due to a continuing shortfall of planning fee income. National development market conditions are weak and the relaxation of government policy on greenfield land is not expected to have the same benefits in constrained cities with the challenges which come from brownfield sites.
- 4.6. City Highways are forecast to generate additional income of £0.7m from increased works carried out by utilities companies.
- 4.7. Income being generated through penalty charge notices (PCN's) for moving traffic offences is forecast to underachieve against budget by £0.4m due to a reduction in contravention and cameras being out of action during road maintenance works.
- 4.8. Off-streetcar parking income is forecast to be £0.3m below budget. As reported previously, this reflects tariff increases being introduced part-way through the year.

4.9. The division has over-achieved on their planned savings of £0.3m, alongside other underspends of £0.1m across the division, which is helping to offset the pressures above.

5. Tourism, Culture & Inward Investment (Director – Peter Chandler)

5.1. The division is forecasting to spend £4.3m resulting in an overspend of £0.2m, after the use of the £0.6m provision. This compares to a breakeven position reported in period 6.

5.2. A shortfall in income of £0.4m has arisen at the market, as stall holders pay reduced charges during the redevelopment works. There is an overspend of £0.2m within Adult Skills & Learning as the service transitions to manage costs within the annual grant. These pressures have been covered by £0.6m of corporately held contingency budgets for risks and pressures emerging during the year. A further overspend of £0.2m arises from an accumulation of smaller variances, including increased maintenance costs at the County Record Office, which is a shared service managed by Leicestershire County Council, and lower than anticipated income from the annual bonfire event.

6. Neighbourhood & Environmental Services (Director – Sean Atterbury)

6.1. The division is forecasting to spend £53.5m, resulting in a £10.7m overspend by year end.

6.2. Waste services are forecasting to underspend by £1.2m. The cost of landfill tax is above budget by £2.3m, but this has been more than offset by £3.5m expected to arise from the annual reconciliation of payments to the contractor for last year and the current year.

6.3. Separately, as previously reported, a protracted commercial dispute arose that was eventually settled with a payment to BIFFA of £10m after Mediation, less than 2.5% of the contract value. There have been no disruptions to waste collections in Leicester during this period. This cost will be funded from the budget strategy reserve.

6.4. Regulatory services are forecast to overspend by £0.3m, partly due to shortages in staffing reducing the generation of building control income. Fees were increased in August 2025 which will help to mitigate the issue.

6.5. Parks and Open Spaces is anticipated to overspend by £0.4m. Of this, £0.1m relates to trees & woodlands due to additional tree works being required to manage the spread of ash dieback. A further £0.2m relates to an income deficit from reduced landscaping works. The remaining £0.1m relates to bereavement services due to essential repairs being required at Gilroes Crematorium.

6.6. Leisure Centres are anticipating a surplus of £0.2m due to increased fees and charges across various activities. This offsets a £0.1m overspend within Sportivate and Sports Development, relating to revenue repairs and a new website for Active Leicester.

6.7. The budget for 2025/26 includes the delivery of £3m of savings across the division. Whilst extensive work is underway, with consultations undertaken where appropriate, it is taking longer to achieve these than planned and as a result these are not expected to deliver in full this year, creating a pressure of £1.3m in the current financial year. The budget strategy for 2026/27 has re-profiled the savings and reduced the savings target for Neighbourhood & Environmental Services, to reflect the ongoing pressures within the area.

7. Estates & Building Services (Director - Matt Wallace)

7.1. The division is forecasting to spend £4.7m, resulting in a breakeven position by year end, like period 6.

7.2. The budget for 2025/26 includes the delivery of £2.3m of savings within the division. Whilst continued work takes place to achieve these, they will not deliver in full within the current year. One-off income alongside staffing vacancies across the division will offset this. The budget strategy for 2026/27 has re-profiled the savings and reduced the savings target for Estates & Building Services to take in to account the work being undertaken in the service

8. Departmental Overheads

8.1. This area holds budgets for added years' pension costs and departmental salaries. This is forecast to break even.

9. Housing General Fund (Director – Chris Burgin)

9.1. The division is forecasting to spend £24.4m, resulting in a breakeven position after the use of the £3.6m provision. The cause of the overspend is the continued growth in spend on homelessness services.

9.2. The increased costs of provision for homeless households is a national issue. The growth in presentations of homelessness cases in the city continues to put significant demand on the service, whilst grant funding and housing benefit are insufficient to cover the rising costs of temporary accommodation.

9.3. It is forecast that the overspend would have been in the region of £20m had it not been for the £45m investment into temporary accommodation. This area is subject to frequent reviews, and the 2026/27 revenue budget includes further proposals to help manage this nationally recognised issue.

10. Housing Revenue Account (Director – Chris Burgin)

- 10.1. The Housing Revenue Account (HRA) is a ring-fenced income and expenditure account relating to the management and maintenance of the Council's housing stock. The HRA is forecast to overspend by £0.2m for the year, taking into account the use of £2.2m of reserves approved in the period 3 report. This is an improvement on the £0.8m overspend forecast at period 6. Revenue is also used for capital spending, and this is reported separately within the capital monitoring report.
- 10.2. Income from core rent and service charges is expected to exceed the budget by £0.9m from higher levels of affordable rents and service charges. This offsets £0.2m of rental loss at the Bridlespur flats during their refurbishment.
- 10.3. The HRA incurs the cost of interest on its debt and receives income from interest on the cash balances which it holds. Interest payable by the HRA on its borrowing is forecast to be below budget by £1.1m due to a reduction in short-term interest rates, alongside lower levels of predicted HRA debt. This will offset a £0.4m shortfall in investment interest due to the reduced rates generating less interest on the HRA's cash balances.
- 10.4. The repairs and maintenance service is forecast to overspend by £2.3m. Whilst there are vacant posts generating underspends of £1m, this is more than offset by a £1.7m overspend on external contractors. This relates to increased works as a result of legislation changes for electrical regulations and compliance with updates to Awaab's Law. A further £2.2m of expenditure is being funded from reserves, as approved at period 3. There have been continued disrepair claims and associated costs driven by law firms before the introduction of fixed recoverable costs, creating a pressure of £1.6m, much of which relates to legal representation and disrepair works being allocated to contractors.
- 10.5. Management and landlord services are expected to underspend by £0.7m, mainly attributable to staffing vacancies across various administrative and support teams.

Adult Social Care (Strategic Director – Laurence Jones)

11. Adult Social Care (Service Directors – Ruth Lake & Kate Galoppi)

- 11.1. Adult Social Care is forecasting to spend £173.8m against a budget of £179.3m, resulting in a forecast underspend of £5.5m. This is an underspend of 3% on the current budget.
- 11.2. Approximately £2.1m of this underspend can be attributed to staff vacancies. There continues to be difficulties recruiting to social worker posts, as well as

recruiting to commissioning teams. There is continued work to recruit to the vacancies.

- 11.3. At period 6, it was reported that gross package costs would remain within the £233.3m budget. This is now forecast to be £235.2m, an overspend of £1.9m. The increased costs are primarily attributable to increased package costs from growth in need relating to existing packages of care. This corresponds with increase in income from health towards joint-funded packages of care, as well as an increase in income from charging (via contributions from people assessed to contribute to their care costs).
- 11.4. A greater number of high cost, complex care packages have had health funding awarded and this has limited the social care contributions needed. Income from health is currently forecast to be £5.3m more than the budget set at the start of the financial year. This is part of our strategy to secure fair contributions from health towards the cost of gross package costs for people with complex health and care needs.
- 11.5. As previously reported Adult Social Care was rated as 'Requires Improvement' by the CQC in July. ASC continue to prioritise key areas of improvement, initially focussing on the experience of carers, waiting times/timeliness, improved data and governance, and safeguarding. Cost implications of this are factored into the forecast where recruitment to essential posts will provide the necessary resource and capacity to undertake improvements in processes and programmes.

Education and Children's Services (Strategic Director – Laurence Jones)

12. Education and Children's Services (Service Directors – Damian Elcock and Sophie Maltby)

- 12.1. The department is forecasting an underspend of £2.9m, on a budget of £120m which equates to 2.4%. The principal areas of underspend relate to vacancies across the department and reduced costs on transport despite increases in placement costs.
- 12.2. £3.9m of the underspend is due to staffing vacancies across the department. Some posts like social workers and educational psychologists are proving difficult to recruit. As reported to the February OSC, there is use of targeted recruitment strategies in Children's Social Care focussing on growing our own talent to reduce reliance on agency staff and carrying out international recruitment to expand our current workforce. The department continues to promote Leicester as an employer of choice by highlighting professional support, career pathways and employee benefits.
- 12.3. SEND home to school transport is forecast to underspend by £1.0m. Savings are attributable to a retendering exercise following a change to the council's dynamic

purchasing system. This, coupled with robust quality assurance has resulted in a reduction in average taxi costs. The service continues a programme of reconfiguration however delays in the procurement of the new system has also contributed to the forecast underspend.

- 12.4. Looked after children and other placement costs are forecast to be £2.0m over the budget. This is due to an increase in numbers of 704 compared to 643 last year and several expensive complex cases. A small number of high-cost placements is impacting the budget. We expect that total costs this year will exceed £85.5m on children's social care against a budget of £83.5m.
- 12.5. The cumulative DSG reserve deficit is forecast to be £44.7m at the end of this financial year. Government have announced that 90% of the deficit accrued to the end of 2025/26 will be funded through a grant. However, this will be subject to a SEND reform plan. Details of this plan and confirmation about 2026/27 and 2027/28 funding are expected in a White Paper to be published later this year. From 2028/29, SEND spending will be covered by Government meaning that local authorities will not be expected to fund SEND costs from general funds.
- 12.6. In the current year, the service has put in place a range of strategies to mitigate the cost impact of the growth in demand for and complexity of SEND support as part of the HNB Management Recovery Plan and Transformation Project. Leicester is also part of the DfE's SEND and alternative provision change programme, alongside Leicestershire and Rutland for the East Midlands.

Public Health (Director – Rob Howard)

13. Public Health

- 13.1. The Public Health Service is forecasting to spend £0.7m below the budget.
- 13.2. The underspend is attributable to recruitment that has been delayed, or where the commissioning of new services has taken longer than expected. This one-off underspend will be proposed to be transferred to a reserve at year end for future Public Health services, hence showing a breakeven position.

Corporate Items & Reserves

14. Corporate Items

- 14.1. The corporate budgets cover the Council's capital financing costs, items such as audit fees, bank charges, contingencies and levies. This budget is currently forecasting an underspend of £5.2m.
- 14.2. As previously reported we continue to see, a net shortfall on housing benefit subsidy forecast to be £2.5m this year. This related to supported

accommodation where rents can be significantly higher than the maximum amount of subsidy paid by the government.

14.3. The budget for capital financing represents the cost of interest and debt repayment for capital spend, less the interest received on balances held by the Council. During P9 of 2025/26, the Council's cash flow position improved and, as a result, it has been able to push back further borrowing towards the end of the year and into 2026/27. This will reduce the amount of interest paid in 2025/26, reducing the overspend to £0.8m

14.4. Other variances within corporate budgets remain similar to those reported at period 6, and include:

- The council has allocated £0.75m to fund discretionary (hardship) relief for council taxpayers outside the main CTSS. This support is now being funded from government grant received via the household support fund, so this budget is not required.
- The pay award being higher than the budgeted provision, with an additional cost of £0.7m
- Additional funding of £0.7m relating to national insurance costs and £0.3m for the Extended Producer Responsibility scheme for waste packaging, in excess of the amounts included in the budget.
- The budget included £1.5m for additional costs arising from new national polices for waste collection and disposal. As more information has become available, no significant additional costs are expected in the current year, and this provision can be released

14.6 Contingencies are held corporately to manage any unexpected cost pressures in the year, this is currently showing at £5.8m underspent

Reserves Position

1.1 When the 2025/26 budget was set, an estimated £163.6m was available to support the budget strategy. In the 2024/25 outturn reported to committee in July, additional savings and reserves transfers had increased the amount available to £193.8m. The variances included in this report have updated the position as shown below:

	£m	£m
Resources available 1 April 2025		193.8
Required for 2025/26 budget:		
As set (February 2025)	(30.1)	
Savings identified*	2.1	
Budget 2026/27 adjustments	<u>(103.4)</u>	(131.4)
Underspend as forecast in this report		<u>3.7</u>
Balance to support 2026/27 & future budgets		66.1

Savings Identified

- 1.1 As members are aware, when we set the budget for 2025/26 there were savings targets set for Divisions. Since setting the budget Directors have been working on actions they can take to achieve the savings. This report identifies where Directors have been able to take actions to achieve their savings.
- 1.2 The table below provides detail on savings achieved towards the savings targets approved at Council in February 2025. The budget strategy for 2026/27 has re-profiled the savings and reduced the savings targets to reflect the ongoing pressures within the areas, the overall target for future years has been reduced

Description	2025/26 £000	2026/27 £000	2027/28 £000
Savings Decision Previously Noted in P6 Report	9,241	13,271	13,753
<u>Neighbourhood & Environmental Services (NES)</u>			
Improved mechanisation of cleansing services	110	325	325
Reductions across parks & open spaces service	190	330	340
NES Subtotal	300	655	665
<u>Estates & Building Services</u>			
Staffing vacancies across the service	143	143	143
BES Subtotal	143	143	143
Total Savings Reported in this Report	443	798	808
Total Cumulative Savings Reported	9,684	14,069	14,561

- 1.3 The Council has achieved £14.6 million of the total £19.5m savings target by 2027/28.

**Executive Decision
Capital Budget
Monitoring
April-December
2025/26**

Overview Select Committee

Decision to be taken by: City Mayor

Decision to be taken on: 16th March 2026

Lead director: Amy Oliver, Director of Finance

Useful information

- Ward(s) affected: All
- Report author: Claire Gavagan
- Author contact details: claire.gavagan@leicester.gov.uk
- Report version number: 1

1. Summary

- 1.1 The purpose of this report is to present the position of the capital programme for 2025/26 as at the end of December 2025.
- 1.2 This is the third capital monitoring report of the financial year. There will be an outturn report presented to this committee, reporting on the capital programme.
- 1.3 As reported in the previous year's monitoring reports, progressing capital projects continues to be difficult. New pressures in schemes, where possible, will be managed within project contingencies and revised scope of works while maintaining the desired project outcomes. When this is not possible it is reported in the monitoring report and decisions are taken as required.

2. Recommended actions/decision

- 2.1 The Executive is
 - Recommended to note the following:
 - Total spend of £87.4m for the year to date.
 - The progress in delivery of major projects, as shown at Appendix A.
 - The progress on spending against work programmes, as shown at Appendix B.
 - The provisions that remain unspent as shown at Appendix C.
 - That across a number of schemes, £94k has been saved following completion of schemes below budget. Of this, none was funded by corporate resources.
 - The prudential indicators presented in Appendix F.

- Approve the following reductions to the programmes:
 - £72k for Action Homeless Supported Living Scheme to reflect a reduction in the overall scheme costs. The grant received in excess of scheme costs will be repaid to MHCLG (Appendix B, para 3.18)
 - £300k for Public Realm Works within the HRA which has been identified as revenue expenditure. This report seeks approval to reduce the capital budget by this amount and to transfer this to revenue budgets (Appendix B, para 3.26)

- Approve the following transfers to the programme:
 - £556k from the Expansion of Oaklands Special School substantially complete scheme to the Additional SEND Places (including Pupil Referral Units) project (see Page 23, Para 2.1)

- Approve the following additions to the programme:
 - £621k for Leicester Urban Natural Flood Management, financed from government grant funding through the Environment Agency. (Page 16, Para 2.3)

The OSC is recommended to consider the overall position presented within this report and make any observations it sees fit.

3. Scrutiny / stakeholder engagement

N/A

4. Background

4.1 The 2025/26 Capital programme was initially approved by Council on 19 February 2025. It has subsequently been amended (including through the 2024/25 outturn report).

The capital programme is split in the following way:

- (a) Schemes classified as '**immediate starts**', which require no further approval to commence; and
- (b) A number of separate '**policy provisions**' which are not released until specific proposals have been approved by the Executive.

4.2 Immediate Starts are further split into:

- (a) **Projects**, which are discrete, individual schemes such as a road scheme or a new building. Monitoring of projects focusses on delivery of projects on time and the achievement of milestones. Consequently, financial slippage is not in itself an issue on these projects;
- (b) **Work Programmes**, which consist of minor works or similar on-going schemes where there is an allocation of money to be spent during a particular year. Monitoring of work programmes focusses on whether the money is spent in a timely fashion;
- (c) **Provisions**, which are sums of money set aside in case they are needed, where low spend is a favourable outcome rather than indicative of a problem;
- (d) **Schemes which are substantially complete**. These schemes are the tail end of previous years' capital programmes, usually consisting of small amounts of money brought forward from earlier years.

4.3 A summary of the total approved 2025/26 capital programme budget and the spend as at the end of September, is shown below:

	2025/26 Budget £'000	2025/26 Spend £'000
Projects	124,111	37,468
Work Programmes	81,777	40,100
Provisions	2,454	0
Schemes Substantially Complete	12,901	9,874
Total Immediate Starts	221,243	87,442
Policy Provisions	16,187	0
Total Capital Programme	237,430	87,442

4.4 A summary of the total approved 2025/26 capital programme budget and the resources that are funding them is shown below:

	£000s					
	Projects	Work Programmes	Provisions	Substantially Complete	Policy Provisions	Total
HRA - Budget	2,737	29,864	835	220	750	34,406
GF - Budget	121,374	51,913	1,619	12,681	15,437	203,024
Total	124,111	81,777	2,454	12,901	16,187	237,430
Ringfenced - HRA	650	2,315	-	-	750	3,715
Unringfenced - HRA	2,087	27,549	835	220	-	30,691

Total HRA	2,737	29,864	835	220	750	34,406
Ringfenced - GF	37,321	4,853	-	4,811	10	46,995
Unringfenced - GF	84,053	47,060	1,619	7,870	15,427	156,029
Total GF	121,374	51,913	1,619	12,681	15,437	203,024

4.5 The following changes have occurred to the capital programme since period 6 2025/26. These movements are included in the table at 4.3 above:

	Budget £000
Decisions since P6 2025/26	
Bus Service Improvements	8,485
<u>Decisions in the Period 6 Monitoring</u>	
Green Homes	485
Corporate Estate (profiled into FY 2026-27)	1,036
Workspace Fit Out	427
Savings Declared	(211)
Directors Decisions	
Public Realm Works	(167)
Expansion of Children's Homes (Hillview)	200
Other	198
Net Movements	10,453

4.6 The following appendices to this report show progress on each type of scheme:

- Appendix A – Projects
- Appendix B – Work Programmes
- Appendix C – Provisions
- Appendix D – Projects Substantially Complete
- Appendix E – Policy Provisions
- Appendix F – Prudential Indicators

4.7 This report only monitors policy provisions to the extent that spending approval has been given, at which point they will be classified as projects, work programmes or provisions.

4.8 Capital Receipts

4.8.1 As part of the budget strategy set for 2025/26 there was a requirement to generate £60m of asset sales that could be used if a capitalisation directive

was required. The Council has a significant programme to generate these capital receipts. To the end of the third quarter of 2025/26, the Council has realised £6.5m of General Fund capital receipts.

4.8.2 Over the same period “Right to Buy” receipts from sales of council housing have amounted to £17.6m. The number of sales has continued to increase throughout the first 3 quarters of the year. The Council is still working through the influx of applications which resulted from changes to the Right to Buy scheme in November 2024. Applications have since dropped by around 50% compared to historic levels, which is a smaller reduction than anticipated. Although many applications will not result in a sale of the property, the Council is likely to see high levels of completed sales in the remainder of 2025/26 and throughout 2026/27. The changes to scheme eligibility will likely reduce sales thereafter as the number of applications reduces further and people opt to discontinue the process when the reduced level of discount becomes apparent. Assumptions relating to the on-going impact of the change in government policy are included in the 2026/27 budget report approved at Council in February 2026.

4.9 Prudential Indicators

This report also presents prudential indicators, in accordance with the CIPFA code.

5. Financial, legal, equalities, climate emergency and other implications

5.1 Financial implications

This report deals entirely with financial matters, the implications of which are contained within the report.

Signed: Claire Gavagan – Assistant Director of Finance

Dated: 18 February 2026

5.2 Legal implications

There are no adverse legal implications arising in respect of this report. The monitoring of capital expenditure is required in order to comply with the provisions of the Local Government Act 2003 which this report seeks to do.

Signed: Kevin Carter, Head of Law - Commercial, Property & Planning

Dated: 17 February 2026

5.3 Equalities implications

Under the Equality Act 2010, public authorities have statutory duties, including the Public Sector Equality Duty (PSED) which means that, in carrying out their functions they have to pay due regard to the need to eliminate unlawful discrimination, harassment and victimisation, to advance equality of opportunity between people who share a protected characteristic and those who don't and to foster good relations between people who share a protected characteristic and those who don't.

Protected characteristics under the Equality Act 2010 are age, disability, gender reassignment, pregnancy and maternity, race, religion or belief, sex, sexual orientation.

People from across all protected characteristics should benefit from the improved public good arising from the capital programme. The purpose of this report is to present the position of the capital programme for 2025/26 as at the end of December 2025.

At this time, there are no further equality implications as these will have already been identified for the proposals agreed and submitted.

There may be future projects, arising from the report and its recommendations, which would benefit from further consideration of the equalities implications and possibly a full equality impact assessment in certain circumstances. Whether an Equalities Impact Assessment is required will be dependent upon how work develops and whether the changes are likely to have a disproportionate impact on any protected group; this is usually the case where there are significant changes or a reduction in provision.

Signed: Equalities Officer, Surinder Singh, Ext 37 4148

Dated: 17 February 2026

5.4 Climate Emergency implications

Following the council's declaration of a climate emergency and ambition to reach net zero carbon emissions for the council and the city, the council has a key role to play in addressing carbon emissions relating to the delivery of its services. This includes through its delivery of capital projects, as projects involving buildings and infrastructure often present significant opportunities for achieving carbon savings or climate adaptations and are an area where the council has a high level of control.

It is important that the climate implications and opportunities of all projects and work programmes are considered on a project-by-project basis, both during the development phase and when decisions are made.

Signed: Phil Ball

Dated: 16 February 2026

5.5 Other implications (You will need to have considered other implications in preparing this report. Please indicate which ones apply?)

No other implications are noted as this is a budget monitoring report, and therefore no policy changes are proposed.

6. Background information and other papers:

- General Fund Capital Programme 2025/26 and HRA Budget (including Capital Programme) approved by Council on 19 February 2025.
- Capital Outturn 2024/25 presented at OSC on 9 July 2025.
- 2025/26 Capital Monitoring P3 Report presented to OSC on 24 September 2025.
- 2025/26 Capital Monitoring P6 Report presented to OSC on 3 December 2025.

7. Summary of appendices:

- Appendix A – Projects
- Appendix B – Work Programmes
- Appendix C – Provisions
- Appendix D – Projects Substantially Complete
- Appendix E – Policy Provisions
- Appendix F – Prudential Indicators

8. Is this a private report (If so, please indicate the reasons and state why it is not in the public interest to be dealt with publicly)?

No.

9. Is this a “key decision”? If so, why?

No.

PROJECTS

1. Summary

- 1.1 As stated in the cover report, the focus of monitoring projects is physical delivery, i.e. whether they are being delivered on time, on budget and to the original specification. This appendix summarises progress on projects. Project summaries provided by departments/divisions are shown in the remainder of this Appendix.

Department / Division	Approved Budget £000	2025/26 Spend £000	Forecast (Under) / Overspend £000
Corporate Resources	1,000	103	0
Adult Social Care	62	0	0
Planning, Development & Transportation	46,147	5,005	0
Tourism, Culture & Inward Investment	16,332	3,002	0
Neighbourhood & Environmental Services	7,716	1,139	0
Estates & Building Services	4,780	154	0
Housing General Fund	35,869	25,561	0
Children's Services	9,467	2,094	0
Housing Revenue Account	2,738	410	0
Total	124,111	37,468	0

- 1.2 A list of the individual projects is shown in the table below. This also summarises the progress of each project. Attention is drawn to expected completion dates and any project issues that have arisen.
- 1.3 A colour-coded rating of progress of each project has been determined, based on whether the project is progressing to the latest approved delivery and cost plan as expected, and whether it is still expected to complete within budget.
- 1.4 The ratings used are:
- (a) **Green** Successful delivery of the project on time, within budget, to specification and in line with original objectives seems very likely. There are no major issues that appear to threaten delivery significantly.
 - (b) **Amber** Successful delivery of the project on time, within budget, to specification and in line with original objectives appears probable. However, some risks exist, and close attention will be required to ensure these risks

do not materialise into major issues threatening delivery. Alternatively, a project is classed as amber if some insubstantial slippage or minor overspend is probable.

- (c) **Red** Successful delivery of the project on time, within budget, to specification and in line with original objectives appears to be unachievable. The project is expected to require redefining, significant additional time or additional budget.
- (d) **Blue** The project is substantially complete.
- (e) **Purple** The project is on hold, for reasons which have nothing to do with management of the capital programme. Examples include reconsideration of whether the project is still needed as originally proposed, or withdrawal of a funder.

2. Summary of Individual Projects

Dept/ Division	Project	Approved Budget (£000)	2025/26 Spend (£000)	Forecast O/(U)spend (£000)	Original Completion Date	Forecast Completion Date	Previous Reported RAG Rating	Project RAG Rating @ P9
CRS	Finance System Replacement	1,000	103	0	Apr-27	Apr-27	Green	Green
CDN (PDT)	Local Transport Schemes	14,199	3,661	0	Mar-24	Dec 27	Green	Green
CDN (PDT)	LCC Bus Improvements	8,493	0	0	Apr-27	Apr-27	N/A	Green
CDN (PDT)	Waterside Strategic Regeneration Area	2,371	415	0	Mar-23	Mar-27	Green	Amber
CDN (PDT)	Leicester Railway Station - Levelling up	14,230	311	0	Mar-24	TBC	Red	Red
CDN (PDT)	Land South of Phoenix	281	33	0	Jun-25	Mar-26	Green	Blue
CDN (PDT)	Leicester Urban Natural Flood Management	60	60	0	Mar-27	Mar-27	Green	Green
CDN (PDT)	Heritage Development Trust	134	1	0	Mar-25	Jun-27	Amber	Amber
CDN (PDT)	Restoring the Soar	562	92	0	Jul-26	Jul-26	Green	Green
CDN (PDT)	Strategic Sites	4,934	245	0	Mar-28	Mar-28	Green	Green
CDN (PDT)	Connecting St Margarets	798	134	0	Mar-26	Mar-26	Green	Amber
CDN (PDT)	DEFRA Flood Grant Awards	85	53	0	-	Mar-26	N/A	Blue
CDN (TCI)	Leicester Market Redevelopment	7,725	2,114	0	Dec-21	Dec-26	Green	Green
CDN (TCI)	12-20 Cank St Link	2,594	150	0	Jan-25	Oct-26	Green	Green
CDN (TCI)	Leicester Museum and Art Gallery Phase 1	5,037	738	0	Mar-22	Jun-26	Green	Green
CDN (TCI)	King Richard III Café	551	0	0	Feb-27	Feb-27	Green	Green
CDN (TCI)	Workspace Fit-Out Project	425	0	0	Jun-26	Aug-26	N/A	Green
Total		63,479	8,110	0				

65

Dept/ Division	Project	Approved Budget (£000)	2025/26 Spend (£000)	Forecast O/(U)spend (£000)	Original Completion Date	Forecast Completion Date	Previous Reported RAG Rating	Project RAG Rating @ P9
CDN (NES)	Library Self Access Rollout	473	44	0	Sep-24	TBC	Purple	Purple
CDN (NES)	Neighbourhood Services Transformation	1,000	0	0	Mar-27	TBC	Green	Purple
CDN (NES)	Multi Use Games Areas (MUGAs)	4,844	951	0	Mar-25	Mar-27	Amber	Amber
CDN (NES)	Depot Relocation	149	125	0	Mar-25	Mar-26	Green	Blue
CDN (NES)	Pest & Dogs Depot Relocations	48	0	0	Mar-25	Jun-26	Green	Amber
CDN (NES)	Leisure Centre Improvements	1,072	0	0	Dec-25	Mar-27	Purple	Purple
CDN (NES)	Green Libraries Project	130	19	0	Mar-25	Jun-26	Amber	Amber
CDN (EBS)	Estate Shops	266	4	0	Mar-22	Dec-26	Green	Green
CDN (EBS)	St Nicholas Wall	362	11	0	Sep-24	Oct-26	Green	Amber
CDN (EBS)	Boston Road	1,431	138	0	Jul-25	Sep-26	Green	Green
CDN (EBS)	Gilroes Cemetery	719	1	0	Sep-25	Jul-26	Green	Amber
CDN (EBS)	Energy Smart Initiatives	2,002	0	0	Jun-26	Jun-26	Green	Green
CDN (HGF)	86 Leycroft Road Depot	3,794	43	0	Dec-26	Sep-27	Green	Green
CDN (HGF)	Housing Acquisitions - SAP	32,075	25,518	0	Aug-25	Mar-26	Green	Blue
SCE (ASC)	Supported Living Access Works	62	0	0	Feb-26	Feb-26	N/A	Blue
SCE (ECS)	Additional SEND Places (including Pupil Referral Units)	5,716	1,580	0	Jan-24	TBC	Green	Purple
SCE (ECS)	S106 School Places (Slater/ Wolsey House)	847	6	0	Sep-26	Sep-26	Green	Green
SCE (ECS)	Pindar Nursery	825	0	0	Mar-23	TBC	Purple	Purple
SCE (ECS)	Education System Re-tender	1,486	458	0	Mar-26	Mar-27	Green	Green
SCE (ECS)	Early Years - Two Year Olds	593	50	0	Mar-26	Mar-27	Green	Amber
Total (excluding HRA)		121,373	37,058	0				

Dept/ Division	Project	Approved Budget (£000)	2025/26 Spend (£000)	Forecast O/(U)spend (£000)	Original Completion Date	Forecast Completion Date	Previous Reported RAG Rating	Project RAG Rating @ P9
CDN (HRA)	Dawn Centre Reconfiguration	1,104	314	0	May-23	Jun-26	Amber	Blue
CDN (HRA)	St Matthews Residential Property Concrete Works	1,633	96	0	Mar-24	Oct-26	Amber	Green
Total HRA		2,738	410	0				
Total (including HRA)		124,111	37,468	0				

Capital Programme Project Monitoring 2025/26 P9

Corporate Resources

1. Projects Summary

Project Name	Approved Budget (£000)	Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Finance System Replacement	1,000	0	Apr-27	Apr-27	G
Total	1,000	0			

2. Projects Commentary (for **all** projects rated Amber, Red or Purple)

Capital Programme Project Monitoring 2025/26 P9

Planning, Development & Transportation

1. Projects Summary

Project Name	Approved Budget (£000)	Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Local Transport Schemes	14,199	0	Mar-24	Dec-27	G
LCC Bus Improvements	8,493	0	Apr-27	Apr-27	G
Waterside Strategic Regeneration Area	2,371	0	Mar-23	Mar-27	A
Leicester Railway Station - Levelling up	14,230	0	Mar-24	TBC	R
Land South of Phoenix	281	0	Jun-25	Mar-26	B
Leicester Urban Natural Flood Management	60	0	Mar-27	Mar-27	G
Heritage Development Trust	134	0	Mar-25	Jun-27	A
Restoring the Soar	562	0	Jul-26	Jul-26	G
Strategic Sites	4,934	0	Mar-28	Mar-28	G
Connecting St Margarets	798	0	Mar-26	Mar-26	A
DEFRA Flood Grant Awards	85	0	N/A	Mar-26	B
Total	46,147	0			

2. Projects Commentary (for **all** projects rated Amber, Red or Purple)

2.1. Waterside Strategic Regeneration Area – The development completion has been delayed by the length of time the developer has taken to submit a planning application for changes to the public open space. There are no financial implications for the Council.

2.2. Leicester Railway Station – Levelling Up - This is a very large and complex contract. The contracting approach has been carefully reviewed, and we have undertaken detailed soft market testing with the construction sector. This has confirmed that our approach should be

attractive to the market. We anticipate formal relaunch of the main contract to procurement in Spring 2026, with an appointment by Autumn of 2026.

- 2.3. Leicester Urban Natural Flood Management** – The report recommends the addition of £621k for Phase 2 of the Leicester Urban Natural Flood Management, financed from government grant funding through the Environment Agency.

- 2.4. Heritage Development Trust** – The deadline for expenditure of the grant has been extended due to delays in recruitment and programme delivery nationwide. As a result, the project completion date has been revised and extended by six months to allow for effective delivery.

- 2.5. Connecting St Margarets** – The scheme design and delivery programme is in review and an updated completion date for the scheme will be provided once completed.

Capital Programme Project Monitoring 2025/26 P9

Tourism, Culture and Inward Investment

1. Projects Summary

Project Name	Approved Budget (£000)	Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Leicester Market Redevelopment	7,725	0	Dec-21	Dec-26	G
12-20 Cank St Link	2,594	0	Jan-25	Oct-26	G
Leicester Museum and Art Gallery Phase 1	5,037	0	Mar-22	Jun-26	G
King Richard III Café	551	0	Feb-27	Feb-27	G
Workspace Fit-Out Project	425	0	N/A	Aug-26	G
Total	16,322	0			

2. Projects Commentary (for all projects rated Amber, Red or Purple)

Capital Programme Project Monitoring 2025/26 P9

Neighbourhood and Environmental Services

1. Projects Summary

Project Name	Approved Budget (£000)	Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Library Self Access Rollout	473	0	Sep-24	TBC	P
Neighbourhood Services Transformation	1,000	0	Mar-27	TBC	P
Multi Use Games Areas (MUGAs)	4,844	0	Mar-25	Mar-27	A
Depot Relocation	149	0	Mar-25	Mar-26	B
Pest & Dogs Depot Relocations	48	0	Mar-25	Jun-26	A
Leisure Centre Improvements	1,072	0	Dec-25	Mar-27	P
Green Libraries Project	130	0	Mar-25	Jun-26	A
Total	7,716	0			

2. Projects Commentary (for **all** projects rated Amber, Red or Purple).

2.1. Library Self Access Rollout – The timing and roll out of library self-access will be dependent on the future Executive Decision on libraries and community centres.

2.2. Neighbourhood Services Transformation – This scheme is paused and will be dependent on the future Executive Decision on libraries and community centres

2.3. Multi Use Gaming Areas (MUGAs) – All works are progressing as planned. The inclusion of Play zone sites into the project extends the completion date to March 2027.

2.4. Pest & Dogs Depot Relocations – It is anticipated that a contractor will have been appointed by February. Given the likely timescales to undertake the work a completion date of June is now being forecast.

2.5. Leisure Centres Improvements – This scheme is paused while the leisure centre review is undertaken.

2.6. Green Libraries Project – A delay has arisen due to additional work being required on the IT interface for heating system upgrades. There is no impact on project cost.

Capital Programme Project Monitoring 2025/26 P9
Estates and Building Services

1. Projects Summary

Project Name	Approved Budget (£000)	Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Estate Shops	266	0	Mar-22	Dec-26	G
St Nicholas Wall	362	0	Sep-24	Oct-26	A
Boston Road	1,431	0	Jul-25	Sep-26	G
Gilroes Cemetery	719	0	Sep-25	Jul-26	A
Energy Smart Initiatives	2,002	0	Jun-26	Jun-26	G
Total	4,780	0			

2. Projects Commentary (for **all** projects rated Amber, Red or Purple).

2.1. St Nicholas Wall – It is taking significantly longer than anticipated to acquire third party agreements, and this is leading to project delays.

2.2. Gilroes Cemetery - The commencement of work onsite has been delayed to avoid the increased service demand over the winter months.

Capital Programme Project Monitoring 2025/26 P9

Housing General Fund

1. Projects Summary

Project Name	Approved Budget (£000)	Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
86 Leycroft Road Depot	3,794	0	Dec-26	Sep-27	G
Housing Acquisitions - SAP	32,075	0	Aug-25	Mar-26	B
Total	35,869	0			

2. Projects Commentary (for all projects rated Amber, Red or Purple)

Capital Programme Project Monitoring 2025/26 P9

Adult Social Care

1. Projects Summary

Project Name	Approved Budget (£000)	Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Supported Living Access Works	62	0	Feb-26	Feb-26	B
Total	62	0			

2. Projects Commentary (for **all** projects rated Amber, Red or Purple)

Capital Programme Project Monitoring 2025/26 P9

Children's Services

1. Projects Summary

Project Name	Approved Budget (£000)	Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Additional SEND Places (including Primary Pupil Referral Unit)	5,716	0	Jan-24	TBC	P
S106 School Places (Slater/ Wolsey House)	847	0	Sep-26	Sep-26	G
Pindar Nursery	825	0	Mar-23	TBC	P
Education System Re-tender	1,486	0	Mar-26	Mar-27	G
Early Years - Two Year Olds	593	0	Mar-26	Mar-27	A
Total	9,467	0			

2. Projects Commentary (for **all** projects rated Amber, Red or Purple).

2.1. Additional SEND Places (including Primary Pupil Referral Unit) – This scheme is on hold whilst the total number of SEND places required in the city is confirmed. This report recommends that £556k is transferred from the Expansion of Oaklands Special School substantially complete scheme to increase the amount of capital funding available once the review is completed.

2.2. Pindar Nursery – This is still on hold whilst the requirements are reviewed.

2.3. Early Years – Two Year Olds – The completion date has been extended by the DfE from March 2026 to March 2027, to provide additional time for nurseries to carry out works and create more places.

Capital Programme Project Monitoring 2025/26 P9

Housing (HRA)

1. Projects Summary

Project Name	Approved Budget (£000)	Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Dawn Centre Reconfiguration	1,104	0	May-23	Jun-26	B
St Matthews Concrete Works	1,633	0	Mar-24	Oct-26	G
Total	2,738	0			

2. Projects Commentary (for all projects rated Amber, Red or Purple).

WORK PROGRAMMES**1. Summary**

1.1 As stated in the cover report, work programmes are minor works or similar on-going schemes where there is an allocation of money to be spent during a particular year. Monitoring of work programmes focusses on whether the money is spent in a timely fashion.

Department / Division	Approved to spend in 25/26 £000	2025/26 Spend £000	Slippage £000	Over/(under) Spend £000
City Development & Neighbourhoods	1,921	107	1,552	0
Planning, Development & Transportation	13,037	5,608	1,718	0
Tourism, Culture & Inward Investment	1,013	292	434	0
Neighbourhood & Environmental Services	966	25	621	0
Estates & Building Services	6,206	1,321	2,204	0
Housing General Fund	11,507	2,352	7,659	(72)
Children's Services	17,013	5,461	5,958	0
Adult Social Care	250	3	247	0
Total (excluding HRA)	51,913	15,169	20,393	(72)
Housing Revenue Account	29,864	24,931	1,127	17
Total (including HRA)	81,777	40,100	21,520	(55)

2. Summary of Individual Work Programmes

Work Programme	Dept/ Division	Approved £000	2025/26 Spend £000	Slippage £000	Over/ (under) Spend £000
Feasibility Studies	CDN	1,921	107	1,552	0
Transport Improvement Works	CDN (PDT)	4,764	1,989	600	0
Bus Engine Retrofitting	CDN (PDT)	376	0	376	0
Highways Maintenance	CDN (PDT)	6,091	2,995	0	0
Flood Strategy	CDN (PDT)	286	141	0	0
Festival Decorations	CDN (PDT)	55	7	0	0
Local Environmental Works	CDN (PDT)	400	400	0	0
Architectural & Feature Lighting (Grant)	CDN (PDT)	30	0	30	0
Front Wall Enveloping	CDN (PDT)	582	0	567	0
Secure Cycle Parking (TCF Funded)	CDN (PDT)	338	3	145	0
Street Nameplates City Branding Programme	CDN (PDT)	24	24	0	0
Historic Building Grant Fund	CDN (PDT)	91	49	0	0
Heritage Interpretation Panels	CDN (TCI)	370	98	70	0
Local Shopping Centres Reopening & Improvement Programme Grants	CDN (TCI)	494	194	244	0
Community Asset Transfer	CDN (TCI)	150	0	120	0
Grounds Maintenance Equipment	CDN (NES)	150	0	0	0
Evington Park Depot Staff Welfare Facilities	CDN (NES)	140	25	0	0
Street Cleaning Equipment	CDN (NES)	445	0	445	0
Public Toilet Automatic Locking	CDN (NES)	176	0	176	0
Trees and Woodland Stump Grinder	CDN (NES)	55	0	0	0
Corporate Estate	CDN (EBS)	2,283	186	1,686	0
Property & Operational Estate Capital Maintenance Programme	CDN (EBS)	3,438	1,113	518	0
Green Homes	CDN (EBS)	485	22	0	0
Private Sector Disabled Facilities Grant	CDN (HGF)	2,775	1,394	575	0
Repayable Home Repair Loans	CDN (HGF)	121	0	121	0
Vehicle Fleet Replacement Programme	CDN (HGF)	8,323	815	6,963	0
Action Homeless' Supported Living Scheme	CDN (HGF)	288	143	0	(72)
School Capital Maintenance (CCIP works)	SCE (ECS)	15,862	4,971	5,753	0
School Capital Maintenance (TMBs and other)	SCE (ECS)	756	490	0	0
Foster Care Capital Contribution Scheme	SCE (ECS)	395	0	205	0
Extra Care Feasibility	ASC	250	3	247	0
Total (excluding HRA)		51,913	15,169	20,393	(72)

Work Programme	Dept/ Division	Approved £000	2025/26 Spend £000	Slippage £000	Over/ (under) Spend £000
Council Housing - New Kitchens and Bathrooms	CDN (HRA)	2,658	1,562	700	0
Council Housing - Boiler Replacements	CDN (HRA)	2,000	1,476	0	0
Council Housing - Rewiring	CDN (HRA)	1,610	1,127	0	0
Council Housing - Disabled Adaptations & Improvements	CDN (HRA)	1,200	838	0	0
Council Housing - Insulation Works	CDN (HRA)	200	205	0	50
Council Housing - External Property Works	CDN (HRA)	1,158	1,306	0	267
Council Housing - Fire and Safety Works	CDN (HRA)	600	400	0	0
Council Housing - Community & Environmental Works	CDN (HRA)	1,757	296	400	0
Affordable Housing - Acquisitions	CDN (HRA)	11,367	11,292	0	0
Public Realm Works	CDN (HRA)	565	237	27	(300)
New House Build Council Housing	CDN (HRA)	6,750	6,192	0	0
Total HRA		29,864	24,931	1,127	17
Total (including HRA)		81,777	40,100	21,520	(55)

3. Commentary on Specific Work Programmes

- 3.1 Explanatory commentary for work programmes not currently progressing as planned, or for which issues have been identified is provided below. For monitoring purposes this has been defined as any scheme where budgets have significantly changed, where spend is low or where material slippage is forecast.
- 3.2 **Feasibility Studies** – The feasibility programme includes multiple schemes, with budget expected to slip into next year due to a mix of factors, including contractor withdrawal and staffing gaps. There has also been a focus on in-year delivery, reducing feasibility activity this year.
- 3.3 **Transport Improvement Works** – All funds allocated and approved as part of the 2025/26 budget will be allocated to projects by April. The delivery of some projects will need to be over the summer months and hence some slippage into 2026/27 will occur.
- 3.4 **Bus Engine Retrofitting** – A ministerial decision is awaited to permit the reallocation of this funding for alternative delivery objectives, but this is not anticipated by the end of the financial year.
- 3.5 **Architectural & Feature Lighting** - There are several projects in the pipeline, and we continue to work with third parties to progress these through to delivery.
- 3.6 **Front Wall Enveloping** - Due to staffing shortages the programme of work to front walls on Welford Road will now take place in 2026/27. A project manager has now been appointed to oversee this work.
- 3.7 **Secure Cycle Parking (TCF Funded)** – Procurement has concluded, and a contractor appointed. Whilst some sites will complete by the end of March, some are likely to slip into the beginning of 26/27.
- 3.8 **Heritage Interpretation Panels** – There is confidence that the current phase will be delivered by the end of March, with the slippage shown here to be used for ongoing project management costs in 2026/27.
- 3.9 **Local Shopping Centres Reopening & Improvement Programme** – Works are underway for the shop front grants and neighbourhood improvements. The assessment of a further two areas for neighbourhood improvements is expected to slip into the next financial year.

- 3.10 **Community Asset Transfer** – An extension to the deadline for spending the UKSPF grant has allowed time to continue this work into 26/27.
- 3.11 **Street Cleaning Equipment** –The time-lag between ordering and delivery of the equipment means that this scheme will not complete until next financial year.
- 3.12 **Public Toilet Automatic Locking** – Procurement delays in tender process, new planned start date 01/04/26
- 3.13 **Corporate Estate** – All projects spend is fully committed. Delivery is reliant on Hard FM project completion. Various delivery issues have arisen in survey stage which has delayed delivery in some projects. £1,686k slippage includes Haymarket balance (£923k) and Corporate Estate programme balance (£763k).
- 3.14 **Property & Operational Estate Capital Maintenance Programme** – Prioritisation of the urgent work at the Curve has meant that there has been insufficient time to procure and get consents for £0.5m of other works that are weather dependent; these will now be programmed for the first quarter of 2026/27.
- 3.15 **Private Sector Disabled Facilities Grant** – Additional grant was awarded to the Council at the end of 2024/25 and whilst efforts have been made to increase contractor capacity, this is taking longer than hoped. Whilst significant work has been undertaken to utilise this funding, cancellations of works by residents continues to be high, and this has contributed to a major part of the slippage.
- 3.16 **Repayable Home Repair Loans** - To release capacity to maximise delivery of Disabled Facilities Grants, no repayable home loans will be completed this year.
- 3.17 **Vehicle Fleet Replacement Programme** - Due to the lead times associated with the procurement of vehicles, £6,963k of the current budget has been forecasted to slip into 2026/27.
- 3.18 **Action Homeless' Supported Living Scheme** – The report is recommended to approve a reduction to the Action Homeless Supported Living Scheme of £72k to reflect a reduction in the overall scheme costs. The grant received in excess of scheme costs will be repaid to MHCLG.
- 3.19 **School Capital Maintenance (CCIP works)** - Slippage on the programme is due to schools' access issues to carry out the larger schemes.

- 3.20 **Foster Care Capital Contribution Scheme** – Four projects in progress, total value circa £190k. Slippage of £205k, retained for projects being evaluated, but finance agreements expected to be completed next year.
- 3.21 **Extra Care Feasibility** - Procurement of consultants completed and budget is on track to be spent as per the agreed 6-8 month programme. Completion due Summer 2027.
- 3.22 **Council Housing - New Kitchens and Bathrooms** - There is limited contractor capacity to complete upgrades to kitchens and bathrooms with resource being prioritised to the General Fund property acquisitions programme to identify temporary accommodation for homeless households, resulting in slippage of £700k.
- 3.23 **Council Housing – Insulation Works** - This programme is expected to overspend by £50k due to an increased demand for top ups of loft insulation, partly a result of Awaab’s Law.
- 3.24 **Council Housing - External Property Works** - Works for the roofing replacement programme have been prioritised to mitigate the need for expensive temporary repairs, which has enabled progress to be made into next year's programme. The 2026/27 budget will fund the overspend.
- 3.25 **Council Housing - Community & Environmental Works** - The work required under the communal flat improvement project has been identified and procurement for the works is under way. This won't take place this year, resulting in £200k slippage into 2026/27. A further £80k slippage arises from the reallocation of budget underspends on projects to new schemes; consultation is taking place with tenants in shaping proposals for its use. Slippage of £200k relates to match funding for the installation of units as part of the Heat Network Efficiency Scheme (HNES) to improve district heating efficiency.
- 3.26 **Public Realm Works** – £300k of the remaining budget on this project has been identified for revenue expenditure. This report seeks approval to reduce the capital budget by this amount and to transfer this to revenue budgets.

PROVISIONS**1. Summary**

- 1.1 As stated in the cover report, provisions are sums of money set aside in case they are needed, where low spend is a favourable outcome rather than indicative of a problem.
- 1.2 Normally provisions are there if needed. The sums below are for the 2025/26 financial year.

Provision	Dept/ Division	Approved £000	2025/26 Spend £000	Remaining Budget £000
Aikman Avenue District Heating	CDN (EBS)	195	0	195
St Paul's Church	CDN (PDT)	400	0	400
District Heating Metering	CDN (HGF)	1,024	0	1,024
Aikman Avenue District Heating	CDN (HRA)	455	0	455
District Heating Metering	CDN (HRA)	380	0	380
Total		2,454	0	2,454

- 1.3 Since the previous monitoring report, there have been no transfers out of provisions.

PROJECTS SUBSTANTIALLY COMPLETE**1. Summary**

1.1 As at the end of the quarter three in 2025/26, the following schemes were nearing completion. The budgets are the unspent amounts from previous years' capital programmes, mainly as a result of slippage.

Project	Dept/ Division	Approved £000	2025/26 Spend £000	Over/(Under) Spend £000
City-wide Parkmap TRO review, signs and lines upgrades	CDN (PDT)	12	12	0
High Streets Heritage Action Zones	CDN (PDT)	211	54	0
Pioneer Park - Levelling Up	CDN (PDT)	867	437	0
Air Quality Action Plan	CDN (PDT)	1	0	0
St George's Churchyard	CDN (PDT)	180	108	0
Southgates Underpass Lighting	CDN (PDT)	55	55	0
Gresham Business Workspace	CDN (TCI)	10	10	0
Pilot House - Levelling Up	CDN (TCI)	2,201	1,952	0
Climate Change Retail Scheme	CDN (TCI)	17	0	(17)
Jewry Wall Museum Improvements	CDN (TCI)	1,754	1,620	0
PV Panels at Evington Leisure Centre	CDN (NES)	91	0	(91)
Study Zones	CDN (NES)	56	43	(13)
St Margaret's Pastures Skate Park	CDN (NES)	295	279	0
Saffron Lane Athletics Stadium S106 Improvements	CDN (NES)	27	0	0
Franklyn Fields Public Open Space	CDN (NES)	31	58	27
SuDS in Schools	CDN (EBS)	136	7	0
Haymarket Theatre - Internal Completion Works	CDN (EBS)	19	0	0
Leycroft Road Energy Reduction Works	CDN (EBS)	88	0	0
Leisure Centre Air Handling Units	CDN (EBS)	14	0	0
The Curve Remedial Works	CDN (EBS)	1,613	1,563	0
Replacement Cladding Phoenix Square	CDN (EBS)	2,077	1,555	0
Expansion of Oaklands Special School	SCE (ECS)	710	154	0
Overdale Infant and Juniors School Expansion	SCE (ECS)	45	45	0
Family Hubs	SCE (ECS)	102	71	0
S106 Additional School Places	SCE (ECS)	366	0	0
Winstanley Contact Centre	SCE (ECS)	10	10	0
Expansion of Children's Homes	SCE (ECS)	940	882	0
Beaumont Leys School – Bulge Works - Café and Canopy	SCE (ECS)	110	0	0
St Johns/Glebelands Bulge Capacity	SCE (ECS)	640	570	0
Bridlespur Way Refurbishment	CDN (HRA)	220	389	0
Total		12,901	9,874	(94)

POLICY PROVISIONS**1. Summary**

1.1. As at the end of quarter three in 2025/26, the following policy provisions were still awaiting formal approval for allocation to specific schemes.

Department/ Division	Policy Provision	Amount £000
CDN (TCII)	Tourism & Culture	10
CDN (NES)	Library Investment	1,000
CDN (EBS)	Growing Spaces	301
CDN (Various)	Match Funding	3,000
CDN (Various)	People & Neighbourhoods	392
SCE (ECS)	New School Places	1,813
SCE (ASC)	Extra Care Schemes	5,686
Other	Black Lives Matter	435
All	Programme Contingency	2,800
Total (excluding HRA)		15,437
CDN (HRA)	Other HRA Schemes	750
Total HRA		750
Total (including HRA)		16,187

1.2. Since the previous monitoring report, there has been no release of monies from Policy Provisions.

Prudential Indicators

Summary

Under the requirements of the Prudential Code for Capital Finance in Local Authorities, the full Council sets prudential indicators for the authority at the beginning of each year as part of the Treasury Management Strategy and Capital Strategy. This appendix reports on compliance during the year.

1. Debt and the Authorised Limit and Operational Boundary

The Authority is legally obliged to set an affordable borrowing limit (also termed the Authorised Limit for external debt) each year and to keep it under review. In line with statutory guidance, a lower “operational boundary” is also set as a warning level should debt approach the limit.

	2025/26 Authorised Limit £m*	2025/26 Operational Boundary £m*	Debt at 31/12/25 £m	Complied?
Borrowing	650	550	232	Yes
PFI and Finance Leases	500	450	80	Yes
Total debt	1,150	1,000	302	

2. Maturity Structure of Borrowing

This indicator is set to control the Authority’s exposure to refinancing risk (i.e. not having to repay too much and then borrow again at the same time). The upper and lower limits on the maturity of all borrowing were:

	Upper Limit £m	Lower Limit £m	31/12/25 Actual £m	Complied?
Under 12 months	50	Nil	18	Yes
12 months and within 24 months	100	Nil	33	Yes
24 months and within 5 years	150	Nil	20	Yes
5 years and within 10 years	200	Nil	15	Yes
10 years and within 25 years	250	Nil	24	Yes
25 years and over	300	Nil	122	Yes

3. Short-term Treasury Management Investments

The Council is allowed to utilise a broad range of investment instruments but in practice things are kept straight forward concentrating on other Local Authorities & similar bodies, UK Registered Banks and Money Market Funds (MMF). As of 31 December 2025, the council held £83m in short-term investments including £63m in MMFs which allow the Council instant access for liquidity purposes.

4. Long-term Treasury Management Investments

The Council has a limit of £50m for long-term investments. The total sum of such investments held by the Council as of 31 December 2025 was £10m which includes £5m in property funds, the limit was therefore complied with.

5. Gross Debt and the Capital Finance Requirement (CFR)

The underlying need to borrow for capital purposes is called the Capital Financing Requirement (CFR).

Statutory guidance is that debt should remain below the capital finance requirement, except in the short term. The authority has complied and expects to continue to comply with this requirement.

6. Liability Benchmark

The Liability Benchmark forecasts the underlying need to borrow for capital purposes over the next 50 years, to make sure it remains within the CFR. Our forecasts suggest we will comply with this requirement.

**Overview Select Committee
Work Programme 2025 – 2026**

Meeting Date	Item	Recommendations / Actions	Progress
9 July 2025	1. Customer Services Update 2. Revenues and Benefits 3. Revenue Outturn 2024/25 4. Capital Revenue Outturn 2024/25 5. Income Collection 2024/25 6. Treasury Management Annual Report 2024/25 7. Scrutiny Annual Report	2a. Councillors to be provided the detail on the different level of social welfare advice provided. 2b. Information to be provided on dates of where and when welfare rights support is available in neighbourhoods (i.e. in food banks). 2c. Comparator data to be provided for Council Tax income, collection rates. 3. More information to be provided on the saving within Connexions service. 4. Confirmation why dates on the Library Self Access roll-out have been delayed.	2a. Information provided to members. 2b. information provided to members. 2c. Data provided to members. 3. Information provided to members.

Meeting Date	Item	Recommendations / Actions	Progress
24 September 2025	<ol style="list-style-type: none"> 1. Council Tax Support Scheme – Task Group Recommendations. 2. Adventure Playgrounds – Task Group Recommendations. 3. Update on Asset Sales 4. Environmental Impact of Construction Projects 5. Period 3 Revenue Monitoring 6. Period 3 Capital Monitoring 	<ol style="list-style-type: none"> 1a) Household support fund to come to Committee. 1b) Data to be provided on the Council Tax discretionary report. 1c) Director of Finance and City Barrister to confirm the consultation requirements when presented to the Executive. 3) Detail to be provided how much the asset sales is as a percentage of total assets. 4) Further details to be provided on ways to solve the issue of District Heating still being 'purple'. 5a) That EDTCE consider falls in Planning and Building Control income in terms of whether it signals a decline in construction in the City or whether it is within the margin of error. 5b) Numbers to be provided on how many staff are capitalised 6a) Timeline to be given on railway station project. 6b) OSC requested Councillors were kept informed of modification to public toilet opening times in their wards. 	<ol style="list-style-type: none"> 1a) Added to workplan for first meeting of 2026/27. 1b) To be included in future income collection reports. 1c) Complete 4) Response sent to members 5a) On EDTCE Workplan for January 6b) Ongoing

Meeting Date	Item	Recommendations / Actions	Progress
1 December 2025	<ul style="list-style-type: none"> 1) CTSS Task Group – Executive Response 2) Adventure Playground Task Group – Executive Response 3) Corporate Estate - Annual Report 4) Domestic Abuse and Sexual Violence overview briefing 		
3 December 2025	<ul style="list-style-type: none"> 1) Treasury Management mid-year report 2) Income Collection mid-year report 3) Period 6 Capital Monitoring Report 4) Period 6 Revenue Monitoring Report 5) Contract Dispute Settlement – PRIVATE AGENDA 	<ul style="list-style-type: none"> 5) To be held in private session. 	

Meeting Date	Item	Recommendations / Actions	Progress
2 February 2026	<ol style="list-style-type: none"> 1. LGSO – Call-in 2. HRA Budget 3. Revenue Budget 4. Capital Budget 5. Treasury and Investment Strategy 6. Recruitment 	<p>6) To include information on where vacancies are, the levels of vacancies, and recruitment particularly in social work</p>	
18 March 2026	<ol style="list-style-type: none"> 1. Period 9 Revenue Monitoring 2. Period 9 Capital Monitoring 		

Meeting Date	Item	Recommendations / Actions	Progress
29 April 2026	1) Railway Station Update		

Forward Plan Items (suggested)

Topic	Detail	Proposed Date
Findings of Healthy Workplace Survey		Autumn 2026
Income Collection		2026/27
Household Support Fund	An overview of the Household Support Fund	2026/27
Customer Experience Strategy		TBC

