

Appendix 1a - Strategic Risk Register summary

Date: 03/10/23

Risk Ref / No	Summarise risk theme and description/impact	Risk Score with existing controls	High / Medium / Low	Risk response strategy – 4T's	Target Score with further actions / controls	Risk Owner	Risk score at 31/05/23	Variance since last cycle	Total No. of high risks impacting Strategic risk	ORR risk reference No. from the ORR
SRR 1.1	Political: Volatile political and policy environment	9	Medium	Treat	6	AG RS MC	20	↓	4	ORR 2, 3, 26 and 27
SRR 1.2	Political: Failures in integrity of local governance and decision making	8	Low	Treat	3	KA AO	8	↔	3	ORR 11, 16 and 27
SRR 2.1	Economic: Economic instability and weak economy	16	High	Treat	9	RS	25	↓	8	ORR 2, 3, 9, 18, 19, 23, 24 and, 26
SRR 2.2	Economic: Lack of critical skills, resources and capabilities across the workforce	20	High	Treat	12	MC	16	↑	11	ORR 2, 3, 7, 8, 10, 13, 23, 25, 26, 28 and 30
SRR 2.3	Economic: Financial sustainability	25	High	Treat	25	AO	25	↔	7	ORR 1, 2, 6, 14, 17, 24 and 26
SRR 3.1	Socio-cultural: Growth in demand due to rising cost of living and population growth	25	High	Treat	20	RS	20	↑	4	ORR 3, 17, 21, and 30

Risk Ref / No	Summarise risk theme and description/impact	Risk Score with existing controls	High / Medium / Low	Risk response strategy – 4T's	Target Score with further actions / controls	Risk Owner	Risk score at 31/05/23	Variance since last cycle	Total No. of high risks impacting Strategic risk	ORR risk reference No. from the ORR
SRR 3.2	Socio-cultural: Less healthy and health resilient populations	16	High	Treat	12	RH	16	↔	8	ORR 1, 3, 17, 22, 24, 25, 28 and 30
SRR 3.3	Socio-cultural: Inability to respond to critical housing needs	20	High	Treat	16	RS	N/A – new risk	N/A	1	ORR 1
SRR 3.4	Socio-cultural: Impacts arising from numbers and complexity of needs of asylum seekers and refugees	20	High	Treat	16	RS	20	↔	1	ORR 1
SRR 3.5	Socio-cultural: Inability to respond effectively to tensions and issues arising from rapidly changing cultural and community dynamics	12	Medium	Treat	9	AG RS MC	16	↓		
SRR 4.1	Technological: Disruption to technology infrastructure	20	High	Treat	16	MC	20	↔	1	ORR 12
SRR 4.2	Technological: Inability to innovate and respond to new and emerging technological developments	15	High	Treat	12	MC	12	↑	1	ORR 29

Risk Ref / No	Summarise risk theme and description/impact	Risk Score with existing controls	High / Medium / Low	Risk response strategy – 4T's	Target Score with further actions / controls	Risk Owner	Risk score at 31/05/23	Variance since last cycle	Total No. of high risks impacting Strategic risk	ORR risk reference No. from the ORR
SRR 4.3	Technological: Data not appropriately managed or effectively used	9	Medium	Treat	6	MC KA	9	↔	1	ORR 29
SRR 5.1	Legal: Unmanageable regulatory, legislative and national policy requirements	20	High	Tolerate	15	KA RS AG	20	↔	7	ORR 1, 2, 3, 15, 17, 27 and 29
SRR 6.1	Environmental: Impacts and requirements arising from climate change	16	High	Treat	12	RS	16	↔	1	ORR 4

Risk scores:

LEVEL OF RISK	OVERALL RATING	HOW THE RISK SHOULD BE TACKLED/ MANAGED
High Risk	15-25	IMMEDIATE MANAGEMENT ACTION
Medium Risk	9-12	Plan for CHANGE
Low Risk	1-8	Continue to MANAGE

Risk owners:

AG	Alison Greenhill	MC	Miranda Cannon
AO	Amy Oliver	RH	Rob Howard
KA	Kamal Adatia	RS	Richard Sword