## **Leicester City Council**

## **Scrutiny Review**

Housing crisis in Leicester

A review of the Housing Scrutiny commission

Date: March 2022



Scrutiny

## Background to scrutiny reviews

Determining the right topics for scrutiny reviews is the first step in making sure scrutiny provides benefits to the Council and the community.

This scoping template will assist in planning the review by defining the purpose, methodology and resources needed. It should be completed by the Member proposing the review, in liaison with the lead Director and the Scrutiny Manager. Scrutiny Officers can provide support and assistance with this.

In order to be effective, every scrutiny review must be properly project managed to ensure it achieves its aims and delivers measurable outcomes. To achieve this, it is essential that the scope of the review is well defined at the outset. This way the review is less likely to get side-tracked or become overambitious in what it hopes to tackle. The Commission's objectives should, therefore, be as SMART (Specific, Measurable, Achievable, Realistic & Time-bound) as possible.

The scoping document is also a good tool for communicating what the review is about, who is involved and how it will be undertaken to all partners and interested stakeholders.

The form also includes a section on public and media interest in the review which should be completed in conjunction with the Council's Communications Team. This will allow the Commission to be properly prepared for any media interest and to plan the release of any press statements.

Scrutiny reviews will be supported by a Scrutiny Officer.

## Evaluation

Reviewing changes that have been made as a result of a scrutiny review is the most common way of assessing the effectiveness. Any scrutiny review should consider whether an on-going monitoring role for the Commission is appropriate in relation to the topic under review.

For further information please contact the Scrutiny Team on 0116 4546340

|    | To be completed by the Member proposing the review   |  |  |  |  |
|----|--|--|--|--|--|
| 1. | Title of the<br>proposed<br>scrutiny review  | Housing Crisis in Leicester  |  |  |  |
| 2. | Proposed by  | Cllr Paul Westley (Housing Commission chair)   |  |  |  |
| 3. | Rationale<br>Why do you want<br>to undertake this<br>review?   | To understand and influence the factors which have combined to<br>create a shortage of affordable housing for the communities within<br>Leicester.<br>Influences will include regional and national policy and economic and<br>social factors  |  |  |  |
| 4. | Purpose and<br>aims of the<br>review<br>What question(s)<br>do you want to<br>answer and what<br>do you want to<br>achieve?<br>(Outcomes?)                           | <ul> <li>To propose changes to local and national policy to mitigate the effects of housing shortages and poor-quality housing.</li> <li>To provide a platform for campaigning on a local basis for a wider pool of affordable social and other housing.</li> <li>To contribute by so doing to council (and other) policy formation and to encourage outside agencies</li> </ul>   |  |  |  |
| 5. | Links with<br>corporate aims<br>/ priorities<br>How does the<br>review link to<br>corporate aims<br>and priorities?  | Housing, and good quality housing, have a direct bearing on<br>homelessness, overcrowding, mental and physical health and<br>employment and education performance.<br>Social housing in particular helps the life chances of the most<br>deprived members of our communities.  |  |  |  |
| 6. | <b>Scope</b><br>Set out what is<br>included in the<br>scope of the<br>review and what<br>is not. For<br>example, which<br>services it does<br>and does not<br>cover. | <ul> <li>The review will include issues relating to the</li> <li>housing department, which has direct responsibility for the council's housing stock,</li> <li>environmental health, which has oversight of private rented sector housing conditions;</li> <li>economic development, which covers skill supply and shortage issues within the construction sector;</li> <li>Planning and development control, and the clear definition of section 106 objectives to support the growth of social housing on a site-specific and more city-wide basis.</li> </ul> |  |  |  |

| 7. | Methodology<br>Describe the   | The review will be conducted by a task group chaired by Cllr Gee.   |
|----|---|---|
|    | methods you will  | Membership need not be confined to members of the housing   |
|    | use to undertake the review.  | scrutiny commission.  |
|    | How will you  | A series of meetings will receive local and national evidence on the  |
|    | undertake the review, what  | issues set out in sections 4-6.   |
|    | evidence will   | The meetings will look at a range of issues, including tenure, supply   |
|    | need to be<br>gathered from   | of housing and affordability.   |
|    | members, officers<br>and key  | The commission may decide to invite key stakeholders to provide   |
|    | stakeholders,   | sector specific advice and the commission will be provided with   |
|    | including partners and external   | summaries of and links to national reports and data.  |
|    | organisations and   |   |
|    | experts?<br>Witnesses   | City council witnesses (officers, executive members and councillors)  |
|    | Set out who you   | Local organisations dealing with homelessness and associated  |
|    | want to gather evidence from  | issues (health, poverty, private housing standards) may also be called upon.  |
|    | and how you will  |   |
|    | plan to do this.  |   |
|    |   |   |
|    |   |   |
| 8. | Timescales  |   |
|    | How long is the   | Lin to six months   |
|    | How long is the review expected   | Up to six months  |
|    | review expected to take to  | Up to six months  |
|    | review expected<br>to take to<br>complete?<br>Proposed start  | Up to six months April 2022   |
|    | review expected<br>to take to<br>complete?  |   |
|    | review expected<br>to take to<br>complete?<br>Proposed start<br>date<br>Proposed  |   |
| 9. | review expected<br>to take to<br>complete?<br>Proposed start<br>date<br>Proposed<br>completion date   | April 2022  |
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| r   |                      |  |
|-----|----------------------|--|
|     | Do you anticipate    |  |
|     | any further          |  |
|     | resources will be    |  |
|     | required e.g. site   |  |
|     | visits or            |  |
|     | independent          |  |
|     | technical advice?    |  |
|     | If so, please        |  |
|     | provide details.     |  |
| 10. | Review               |  |
| 10. | recommendati         |  |
|     |                      | For earlier  |
|     | ons and              | Executive  |
|     | findings             |  |
|     |                      |  |
|     | To whom will the     |  |
|     | recommendations      |  |
|     | be addressed?        |  |
|     | E.g. Executive /     |  |
|     | External Partner?    |  |
|     |                      |  |
| 11. | Likely publicity     |  |
|     | arising from         | The review will from time to time attract media attention depending  |
|     | the review - Is      | on the nature and quality of the material provided.                  |
|     |                      | on the hature and quality of the material provided.                  |
|     | this topic likely to |  |
|     | be of high interest  |  |
|     | to the media?        |  |
| 40  | Please explain.      |  |
| 12. | Publicising the      |  |
|     | review and its       | These will go to the OSC (and executive).                            |
|     | findings and         |  |
|     | recommendati         | Usual media resources will be used to highlight the work in progress |
|     | ons                  | and the outcomes   |
|     | How will these be    |  |
|     | published /          |  |
|     | advertised?          |  |
| 13. | How will this        |  |
|     | review add           | The issues are national and regional, but the impacts are regional   |
|     |                      | and local. They may help influence and frame policy development at   |
|     | value to policy      |  |
|     | development          | council level.   |
|     | or service           |  |
|     | 1 1                  |  |
|     | improvement?         |  |
|     | Improvement?         |  |

|     | To be completed by the Executive Lead   |   |  |  |  |  |
|-----|---|---|--|--|--|--|
|     | To be completed by the Excoutive Lead   |   |  |  |  |  |
| 14. | Executive<br>Lead's<br>Comments<br>The Executive<br>Lead is<br>responsible for<br>the portfolio so it<br>is important to<br>seek and<br>understand their<br>views and ensure<br>they are engaged<br>in the process so<br>that Scrutiny's<br>recommendations<br>can be taken on<br>board where<br>appropriate. | I warmly welcome the Housing scrutiny reviews focus on the housing<br>crisis which is probably one of the biggest challenges we face as a<br>city now and also going into the future. Failure by Central<br>government to lead the way and affect new build delivery because of<br>poor policies and lack of financial investment in new build housing<br>has led us to a crisis where people's health and wellbeing is being<br>significantly affected because they are unable to find the home that<br>meets their and their family's needs.<br>It is essential from this piece of work that as a local authority we are<br>able as a single voice to loudly call for much more to be done by<br>Central government to rectify their failings and help the people of<br>Leicester to get the home they deserve. |  |  |  |  |
|     |   | Comments from the relevant Director   |  |  |  |  |
| 15. | Observations<br>and comments<br>on the<br>proposed<br>review  | The Scrutiny review working party by Housing scrutiny commission is<br>welcomed to focus more attention on the Housing crisis that the City<br>is facing. Highlighting the significant challenges and issues that<br>brings for the people of Leicester and the ability for the City Council<br>to be able to meet its statutory legal duties in relation to<br>Homelessness and to enable people to be able to find suitable,<br>accurate and long term homes that meet their needs  |  |  |  |  |
|     | Name  | secure and long-term homes that meet their needs.<br>Chris Burgin   |  |  |  |  |
|     | Role  | Director of Housing   |  |  |  |  |
|     | Date  | 14/3/2022   |  |  |  |  |
|     | То  | be completed by the Scrutiny Support Manager  |  |  |  |  |
| 16. | Will the<br>proposed<br>scrutiny review /<br>timescales<br>negatively<br>impact on other<br>work within the<br>Scrutiny Team?<br>Do you have  | The review as anticipated can be carried out within existing team resources.  |  |  |  |  |
|     | available staffing<br>resources to<br>facilitate this<br>scrutiny review?<br>If not, please<br>provide details.<br>Name   |   |  |  |  |  |
|     |   | Francis Connolly  |  |  |  |  |
|     | Date  | 15 March 2022   |  |  |  |  |
| ·   |   |   |  |  |  |  |