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# **Executive Decision Capital Budget Monitoring April-June 2023/24**

Decision to be taken by: City Mayor

Decision to be taken on: 20<sup>th</sup> September 2023

Lead director/officer: Amy Oliver, Director of Finance

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## Useful information

- Ward(s) affected: All
- Report author: Kirsty Cowell , Head of Finance
- Author contact details: Kirsty.cowell@leicester.gov.uk

### 1. Summary

- 1.1 The purpose of this report is to show the position of the capital programme at the end of June 2023 (Period 3).
- 1.2 This is the first capital monitoring report of the financial year. Two further quarterly reports and an outturn report will be presented as the year progresses.
- 1.3 As reported in the previous year's monitoring reports, many projects have delayed completion dates and face additional costs due to volatility in the construction industry and inflationary pressures. The limited labour and resourcing issues facing contractors' capacity levels is impacting tender price returns. Some work programmes will manage this through their current budget by deferring planned work. When this is not possible it is reported in the monitoring and decisions are taken as necessary. It is anticipated these additional cost pressures will continue to be an issue for the foreseeable future.

### 2. Recommended actions/decision

- The Executive is recommended to:
  - Note total spend of £25m for the year to date.
  - Approve the following additions:
    - £1,800k for Connecting Leicester, funded by Active Travel Fund grant, See Appendix A, Planning, Development & Transportation, Para 2.1.
    - £457k for the additional works required at the Dawn Centre, which are to be funded by borrowing, see Appendix A, Housing (HRA), Para 2.3.
  - Approve the following transfer:
    - £385k for Council Housing - Disabled Adaptations & Improvements, funded by a transfer from Goscote House Demolition, see Appendix B, Para 3.8

- Approve the following policy provision releases:
- Release £250k from the other HRA schemes policy provision to HRA revenue for concrete repair works on the St Matthews Centre.
- Approve the following saving:
- £1,000k reduction from HRA Council Housing - External Property Works, to HRA Revenue to fund Disrepair costs, see Appendix B, Para 3.9

The OSC is recommended to:

- Consider the overall position presented within this report and make any observations it sees fit.

### 3. Scrutiny / stakeholder engagement

N/a

### 4. Background and options with supporting evidence

4.1 The 2023/24 Capital programme was initially approved by Council on 22nd February 2023. It has subsequently been amended (including the 2022/23 outturn).

The capital programme is split in the following way:

- (a) Schemes classified as '**immediate starts**', which require no further approval to commence; and
- (b) A number of separate '**policy provisions**' which are not released until specific proposals have been approved by the Executive.

4.2 Immediate Starts are further split into:

- (a) **Projects**, which are discrete, individual schemes such as a road scheme or a new building. Monitoring of projects focusses on delivery of projects on time and the achievement of milestones. Consequently, there is no attention given to in-year financial slippage;
- (b) **Work Programmes**, which consist of minor works or similar on-going schemes where there is an allocation of money to be spent during a particular year. Monitoring of work programmes focusses on whether the money is spent in a timely fashion;
- (c) **Provisions**, which are sums of money set aside in case they are needed, where low spend is a favourable outcome rather than indicative of a problem;

(d) **Schemes which are substantially complete.** These schemes are the tail end of schemes in previous years' capital programmes, usually consisting of small amounts of money brought forward from earlier years.

4.3 A summary of the total approved 2023/24 capital programme as at Period 3 is shown below:

	<b>£000</b>
Projects	183,096
Work Programmes	223,781
Provisions	191
Schemes Substantially Complete	2,880
<b>Total Immediate Starts</b>	<b>409,948</b>
Policy Provisions	27,134
<b>Total Capital Programme</b>	<b>437,082</b>

4.4 The following changes have occurred to the capital programme since period 1:

	<b>£000</b>
Electric Bus Investment and Grant	2,973
SEND Feasibility Studies	210
Study Zones	135
<b>Net Movements</b>	<b>3,318</b>

These movements are included in the table at 4.3 above.

4.5 The following appendices to this report show progress on each type of scheme:

- Appendix A – Projects
- Appendix B – Work Programmes
- Appendix C – Provisions
- Appendix D – Projects Substantially Complete
- Appendix E – Policy Provisions

4.6 This report only monitors policy provisions to the extent that spending approval has been given, at which point they will be classified as projects, work programmes or provisions.

#### 4.7 Capital Receipts

4.7.1 At Period 3, the Council has realised £5.0m of General Fund capital receipts, of which £4.6m relates to ringfenced receipts required for repayment of borrowing on the Ashton Green and Waterside developments.

4.7.2 “Right to Buy” receipts from sales of council housing have amounted to £4.6m received in year.

## 5. Detailed report

N/A

## 6. Financial, legal, equalities, climate emergency and other implications

### 6.1 Financial implications

This report is solely concerned with financial issues.

Kirsty Cowell, Head of Finance, 37 2377

### 6.2 Legal implications

There are no direct legal implications arising from the recommendations of this report.

Kevin Carter, Head of Law - Commercial, Property & Planning. 37 4197

### 6.3 Equalities implications

Under the Equality Act 2010, public authorities have statutory duties, including the Public Sector Equality Duty (PSED) which means that, in carrying out their functions they have to pay due regard to the need to eliminate unlawful discrimination, harassment and victimisation, to advance equality of opportunity between people who share a protected characteristic and those who don't and to foster good relations between people who share a protected characteristic and those who don't.

Protected characteristics under the Equality Act 2010 are age, disability, gender reassignment, pregnancy and maternity, race, religion or belief, sex, sexual orientation. People from across all protected characteristics will benefit from the improved public good arising from the capital programme. At this time, there are no further equality implications as these have already been identified for the proposals agreed and submitted.

There may be future projects, arising from the report and its recommendations, which would benefit from further consideration of the equalities implications and possibly a full equality impact assessment in certain circumstances. Whether an Equalities Impact Assessment is required will be dependent upon how work develops and whether the changes are likely to have a disproportionate impact on any protected group; this is usually the case where there are significant changes or a reduction in provision.

Equalities Officer, Surinder Singh, ext. 37 4148

#### 6.4 Climate Emergency implications

There are no climate emergency implications directly associated with this report , as it is a budget monitoring report.

It should be noted that many of the key actions available to the council to reduce carbon emissions and ensure resilience to climate change require capital investment. So, the content of the capital programme and its successful delivery are critical to the authority's climate emergency response.

Duncan Bell, Change Manager (Climate Emergency). Ext. 37 2249

#### 6.5 Other implications (You will need to have considered other implications in preparing this report. Please indicate which ones apply?)

No other implications are noted as this is a budget monitoring report, and therefore no policy changes are proposed.

### **7. Background information and other papers:**

Capital Programme 2023/24 approved by Council on 22<sup>nd</sup> February 2023.

Housing Revenue Account Budget (including Capital Programme) 2023/24 approved by Council on 22<sup>nd</sup> February 2023.

### **8. Summary of appendices:**

- Appendix A – Projects
- Appendix B – Work Programmes
- Appendix C – Provisions
- Appendix D – Projects Substantially Complete
- Appendix E – Policy Provisions

### **9. Is this a private report (If so, please indicate the reasons and state why it is not in the public interest to be dealt with publicly)?**

No.

### **10. Is this a “key decision”? If so, why?**

Yes. Expenditure exceeding £1m is proposed which has not been specifically approved by Council.

## PROJECTS

### 1. Summary

1.1 As stated in the cover report, the focus of monitoring projects is physical delivery, i.e. whether they are being delivered on time, on budget and to the original specification. This appendix summarises progress on projects. Project summaries provided by departments/divisions are shown on pages 12-23 within this Appendix.

Department / Division	Remaining Budget £000	2023/24 Spend £000
Planning, Development & Transportation	95,816	12,341
Tourism, Culture & Inward Investment	36,297	1,323
Neighbourhood & Environmental Services	4,548	19
Estates & Building Services	14,050	1,023
Housing	0	0
Adult Social Care	2,510	0
Children's Services	21,809	1,001
Public Health	0	0
Housing Revenue Account	8,066	232
<b>Total</b>	<b>183,096</b>	<b>15,939</b>

1.2 A list of the individual projects is shown in the table on pages 9-10 of this report. This also summarises the progress of each project. Attention is drawn to expected completion dates and any project issues that have arisen.

1.3 A colour-coded rating of progress of each project has been determined, based on whether the project is progressing to the latest approved delivery and cost plan as expected, and whether it is still expected to complete within budget.

1.4 The ratings used are:

- (a) **Green** Successful delivery of the project on time, within budget, to specification and in line with original objectives seems very likely. There are no major issues that appear to threaten delivery significantly.
- (b) **Amber** Successful delivery of the project on time, within budget, to specification and in line with original objectives appears probable. However, some risks exist, and close attention will be required to ensure these risks

do not materialise into major issues threatening delivery. Alternatively, a project is classed as amber if some insubstantial slippage or minor overspend is probable.

- (c) **Red** Successful delivery of the project on time, within budget, to specification and in line with original objectives appears to be unachievable. The project is expected to require redefining, significant additional time or additional budget.
- (d) **Blue** The project is substantially complete.
- (e) **Purple** The project is on hold, for reasons which have nothing to do with management of the capital programme. Examples include reconsideration of whether the project is still needed as originally proposed, or withdrawal of a funder.

## 2. Summary of Individual Projects

Dept/ Division	Project	Remaining Budget (£000)	2023/24 Spend (£000)	Forecast O/(U)spend (£000)	Original Completion Date	Forecast Completion Date	Previous Reported RAG Rating	Project RAG Rating @ P3
CDN (PDT)	Connecting Leicester	32,627	4,001	0	Nov-20	Dec-24	Green	Amber
CDN (PDT)	Waterside Strategic Regeneration Area	3,793	179	0	Mar-23	Jun-26	Green	Green
CDN (PDT)	St George's Churchyard	558	4	0	Aug-18	Jul-24	Amber	Green
CDN (PDT)	City-wide Parkmap TRO review, signs and lines upgrades	83	25	0	Mar-21	Aug-23	Green	Blue
CDN (PDT)	North West Leicester Regeneration Area	60	12	0	Mar-22	Dec-23	Green	Green
CDN (PDT)	High Streets Heritage Action Zones	808	40	0	Apr-24	Mar-24	Amber	Green
CDN (PDT)	Saffron Brook	280	136	0	Mar-23	Jun-23	Green	Blue
CDN (PDT)	Leicester Railway Station - Levelling up	20,878	366	0	Mar-24	Feb-25	Amber	Amber
CDN (PDT)	Electric Bus Investment	7,903	5,023	0	Dec-23	Sep-24	Green	Green
CDN (PDT)	Pioneer Park - Levelling Up	25,031	2,555	0	Dec-24	Dec-24	Amber	Green
CDN (PDT)	Land South of Midland Street	1,145	0	0	Sep-22	Sep-23	Green	Blue
CDN (PDT)	Ashton Green Access Road	2,250	0	0	Dec-24	Dec-24	Green	Green
CDN (PDT)	St Paul's Church	400	0	0	Aug-25	Aug-25	N/A	Green
CDN (TCI)	Jewry Wall Museum Improvements	10,004	766	0	Mar-23	Aug-24	Green	Green
CDN (TCI)	Leicester Market Redevelopment	9,762	88	0	Dec-21	Oct-24	Green	Amber
CDN (TCI)	Onsite Construction Skills Hub	706	85	0	Dec-22	Mar-25	Amber	Green
CDN (TCI)	Leicester Museum and Art Gallery Phase 1	2,091	52	0	Mar-22	Jun-26	Green	Green
CDN (TCI)	Growth Hub	343	305	0	Jun-23	Jun-23	Green	Blue
CDN (TCI)	Fashion Technology Academy	120	8	0	Aug-23	Aug-23	Green	Blue
CDN (TCI)	De Montfort Hall	722	12	0	Mar-22	Mar-24	Green	Green
CDN (TCI)	Pilot House - Levelling Up	12,281	0	0	Mar-24	Feb-25	Amber	Amber
CDN (TCI)	Ugandan Asians – 50 Year Anniversary Commemoration	268	7	0	Jun-23	Mar-24	Amber	Amber
CDN (NES)	Library Self Access Rollout	587	0	0	Sep-24	Sep-24	Green	Green
CDN (NES)	St Margaret's Pastures Skate Park	334	7	0	Jan-23	Apr-24	Amber	Amber
CDN (NES)	Multi Use Games Areas (MUGAs)	3,106	9	0	Mar-25	Mar-25	Green	Green
CDN (NES)	Spinney Hills Park - Levelling Up	196	3	0	Mar-24	Mar-24	Green	Green
CDN (NES)	African Caribbean Centre Maintenance	60	0	0	Jan-24	Jan-24	N/A	Green
CDN (NES)	Ash Die Back Equipment	130	0	0	Sep-23	Sep-23	N/A	Green
CDN (NES)	Study Zones	135	0	0	Mar-24	Mar-24	N/A	Green
<b>Total</b>		<b>136,661</b>	<b>13,683</b>	<b>0</b>				

Dept/ Division	Project	Remaining Budget (£000)	2023/24 Spend (£000)	Forecast O/(U)spend (£000)	Original Completion Date	Forecast Completion Date	Previous Reported RAG Rating	Project RAG Rating @ P3
CDN (EBS)	Estate Shops	496	16	0	Mar-22	Oct-23	Green	Amber
CDN (EBS)	Haymarket Theatre - Internal Completion Works	301	0	0	Mar-21	Sep-23	Amber	Amber
CDN (EBS)	Aylestone Leisure Centre PV Panels	595	310	(140)	Aug-22	Jun-23	Green	Blue
CDN (EBS)	Changing Places - Disabled Facilities Toilets	305	0	0	Mar-24	Mar-24	Green	Green
CDN (EBS)	Malcolm Arcade Refurbishment	1,353	9	0	Nov-23	Nov-23	Green	Green
CDN (EBS)	Bosworth House	675	580	0	Aug-23	Jun-23	Amber	Blue
CDN (EBS)	Replacement Cladding Phoenix Square	9,570	108	0	Dec-24	Sep-25	Green	Amber
CDN (EBS)	St Nicholas Wall	460	0	0	Sep-24	Sep-24	N/A	Green
CDN (EBS)	Aikman Avenue District Heating	195	0	0	Dec-23	TBC	N/A	Purple
CDN (EBS)	Phoenix Arts Car Park	100	0	0	Mar-25	Mar-25	N/A	Green
SCE (ASC)	Extra Care Schemes	2,510	0	0	Aug-20	Jan-26	Green	Green
SCE (ECS)	Additional SEND Places (including Pupil Referral Units)	11,404	493	0	Jan-24	Sep-25	Amber	Amber
SCE (ECS)	Overdale Infant and Juniors School Expansion	3,255	455	0	Nov-21	Mar-24	Amber	Amber
SCE (ECS)	Pindar Nursery	841	3	0	Mar-23	TBC	Purple	Purple
SCE (ECS)	S106 Additional School Places	434	0	0	Sep-23	Aug-24	Green	Green
SCE (ECS)	Tiny Forests in Leicester Schools	53	0	0	May-23	May-23	Green	Blue
SCE (ECS)	Children's Homes Refurbishments	900	41	0	Sep-23	Jul-24	Amber	Amber
SCE (ECS)	Expansion of Children's Homes	2,037	8	0	May-23	Dec-24	Green	Amber
SCE (ECS)	Winstanley Contact Centre	685	1	0	Apr-24	Apr-24	Green	Green
SCE (ECS)	Education System Re-tender	2,200	0	0	Mar-26	Mar-26	Green	Green
<b>Total (excluding HRA)</b>		<b>175,030</b>	<b>15,707</b>	<b>(140)</b>				
CDN (HRA)	New House Build Council Housing	550	0	0	Apr-23	Mar-25	Green	Green
CDN (HRA)	Tower Block Sprinkler Systems	1,004	221	0	Apr-22	Oct-23	Green	Amber
CDN (HRA)	Property Conversions	170	0	0	Mar-22	Mar-24	Green	Green
CDN (HRA)	Bridlespur Way Refurbishment	300	0	0	Mar-23	Jan-24	Green	Green
CDN (HRA)	Greener Homes	667	0	0	Mar-22	Jun-23	Green	Blue
CDN (HRA)	Dawn Centre Reconfiguration	1,043	11	457	May-23	Jun-24	Amber	Amber
CDN (HRA)	St Matthews Concrete Works	1,300	0	0	Mar-24	Sep-24	Green	Amber
CDN (HRA)	District Heating Metering	3,032	0	0	Jan-24	Jan-24	Amber	Green
<b>Total HRA</b>		<b>8,066</b>	<b>232</b>	<b>457</b>				
<b>Total (including HRA)</b>		<b>183,096</b>	<b>15,939</b>	<b>317</b>				

## **Commentary on Specific Projects**

- 3.1 Explanatory commentary for projects that are not currently progressing as planned, or for which issues have been identified, is provided in the next pages. This has been defined as any scheme that has a RAG Rating other than “green” or “blue”.

## Capital Programme Project Monitoring 2023/24 P3

### Planning, Development & Transportation

#### 1. Projects Summary

Project Name	Remaining Budget (£000)	Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Connecting Leicester	32,627	0	March 2024	Dec 2024	A
Waterside Strategic Regeneration Area	3,793	0	March 2023	June 2026	G
St George's Churchyard	558	0	Aug 2018	July 2024	G
City-wide Parkmap TRO review, signs and lines upgrades	83	0	March 2021	Aug 2023	B
North West Leicester Regeneration Area	60	0	March 2022	Dec 2023	G
High Streets Heritage Action Zones	808	0	April 2024	March 2024	G
Saffron Brook	280	0	March 2023	June 2023	B
Leicester Station Improvements – Levelling Up	20,878	0	March 2024	Feb 2025	A
Electric Bus Investment	7,903	0	Sep 2024	Sep 2024	G
Pioneer Park – Levelling Up	25,031	0	Dec 2024	Dec 2024	G
Land South of Midland Street	1,145	0	Sep 2022	Sep 2023	B
Ashton Green Access Road	2,250	0	Dec 2024	Dec 2024	G
St Paul's Church	400	0	Aug 2025	Aug 2025	G
<b>Total</b>	<b>95,816</b>	<b>0</b>			

- 2. Projects Commentary** (for **all** projects rated Amber, Red or Purple).
- 2.1. Connecting Leicester** – The expected completion date of the overall Transforming Cities Fund (TCF) project, which is made up of a number of schemes, has been extended to allow for additional works at Red Hill Circle. Some individual schemes are taking longer than planned, for example undetected utilities were identified on the A50 site during construction, which required liaison with the utility company. This report seeks the approval of £1,800k funded from Active Travel Fund grant to improve active travel infrastructure at Rally Park.
- 2.2. Leicester Station Improvements – Levelling Up** – We are expecting further delays to the forecast completion date, due to the lease surrender negotiations with existing tenants taking longer than originally expected and it is anticipated that the appointment of a contractor will be affected by national construction inflation.

## Capital Programme Project Monitoring 2023/24 P3

### Tourism, Culture and Inward Investment

#### 1. Projects Summary

Project Name	Remaining Budget (£000)	Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Jewry Wall Museum Improvements	10,004	0	March 2023	Aug 2024	<b>G</b>
Leicester Market Redevelopment	9,762	600	Dec 2021	Oct 2024	<b>A</b>
Onsite Construction Skills Hub	706	0	Dec 2022	March 2025	<b>G</b>
Leicester Museum and Art Gallery Phase 1	2,091	0	March 2022	June 2026	<b>G</b>
Growth Hub	343	0	June 2023	June 2023	<b>B</b>
Fashion Technology Academy	120	0	Aug 2023	Aug 2023	<b>B</b>
De Montfort Hall	722	0	March 2022	March 2024	<b>G</b>
Pilot House – Levelling Up	12,281	0	March 2024	Feb 2025	<b>A</b>
Ugandan Asians – 50 Year Anniversary Commemoration	268	0	June 2023	March 2024	<b>A</b>
<b>Total</b>	<b>36,297</b>	<b>600</b>			

## **2 Projects Commentary** (for **all** projects rated Amber, Red or Purple)

**2.1 Leicester Market Redevelopment** – As reported on other schemes, inflationary pressures being experienced nationally across the construction industry are causing budgetary pressures. As a result, it is expected that this scheme is going to require additional funding at some point in the future and a decision will be sought once the exact amount is known.

**2.2 Pilot House – Levelling Up** – The projected completion date has been extended to February 2025. This is due to the time taken to enter into contract with the main contractor.

**2.3 Ugandan Asians – 50 Year Anniversary Commemoration** – The community sculpture is due to be installed by September 2023. A crowd funding campaign will be launched for complementary landscaping works surrounding the artwork, which are expected to complete by March 2024.

## Capital Programme Project Monitoring 2023/24 P3

### Neighbourhood and Environmental Services

#### 1. Projects Summary

Project Name	Remaining Budget (£000)	Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Library Self Access Rollout	587	0	Sept 2024	Sept 2024	G
St Margaret's Pastures Skate Park	334	0	Jan 2023	April 2024	A
Multi Use Games Areas (MUGAs)	3,106	0	March 2025	March 2025	G
Spinney Hills Park - Levelling Up	196	0	March 2024	March 2024	G
African Caribbean Centre Maintenance	60	0	Jan 2024	Jan 2024	G
Ash Die Back Equipment	130	0	Sept 2023	Sept 2023	G
Study Zones	135	0	March 2024	March 2024	G
<b>Total</b>	<b>4,548</b>	<b>0</b>			

#### 2. Projects Commentary (for **all** projects rated Amber, Red or Purple).

**2.1 St Margaret's Pastures Skate Park** – Submission of the planning application has been delayed due to the flood risk assessment and final drainage designs being subject to approval from the Environment Agency.

## Capital Programme Project Monitoring 2023/24 P3

### Estates and Building Services

#### 1. Projects Summary

Project Name	Remaining Budget (£000)	Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Estate Shops	496	0	March 2022	Oct 2023	A
Haymarket Theatre - Internal Completion Works	301	0	March 2021	Sept 2023	A
Aylestone Leisure Centre PV Panels	595	(140)	Aug 2022	June 2023	B
Changing Places - Disabled Facilities Toilets	305	0	March 2024	March 2024	G
Malcolm Arcade Refurbishment	1,353	0	Nov 2023	Nov 2023	G
Bosworth House	675	0	Aug 2023	June 2023	B
Replacement Cladding Phoenix Square	9,570	0	Dec 2024	Sept 2025	A
St Nicholas Wall	460	0	Sept 2024	Sept 2024	G
Aikman Avenue District Heating	195	0	Dec 2023	TBC	P
Phoenix Arts Car Park	100	0	March 2025	March 2025	G
<b>Total</b>	<b>14,050</b>	<b>(140)</b>			

2. **Projects Commentary** (for **all** projects rated Amber, Red or Purple).

- 1.5 **Estate Shops** - All works have been completed with the exception of one site, where completion of spalling concrete works requires the temporary closure of businesses. This has caused further delays, whilst arrangements are made for access.
- 1.6 **Haymarket Theatre - Internal Completion Works** – Additional works are currently taking place following the condition survey, which has impacted the completion date originally envisaged.
- 1.7 **Replacement Cladding Phoenix Square** – Forecast completion date changed to September 2025 due to supply chain delays experienced by the principal contractor.
- 1.8 **Aikman Avenue District Heating** – This scheme is currently on hold due to a contractual dispute.
- 1.9 **Aylestone Leisure Centre PV Panels** – This project is almost complete with a projected underspend of £140k. The underspend is largely because the projected contingency and risk allocation was not required.

## Capital Programme Project Monitoring 2023/24 P3

### Adults

#### 1. Projects Summary

Project Name	Remaining Budget (£000)	Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Extra Care – Two Schemes	2,510	0	Aug 2020	Jan 2026	<b>G</b>
<b>Total</b>	<b>2,510</b>	<b>0</b>			

#### 2. Projects Commentary (for **all** projects rated Amber, Red or Purple).

## Capital Programme Project Monitoring 2023/24 P3

### Children's Services

#### 1. Projects Summary

Project Name	Remaining Budget (£000)	Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Additional SEND Places (including Primary Pupil Referral Unit)	11,404	0	Jan 2024	Sept 2025	A
Overdale Infant and Juniors School Expansion	3,255	0	Nov 2021	March 2024	A
Pindar Nursery	841	0	March 2023	TBC	P
S106 Additional School Places	434	0	Sept 2023	Aug 2024	G
Tiny Forests in Leicester Schools	53	0	May 2023	May 2023	B
Children's Homes Refurbishments	900	0	Sept 2023	July 2024	A
Expansion of Children's Homes	2,037	0	May 2023	Dec 2024	A
Winstanley Contact Centre	685	0	April 2024	April 2024	G
Education System Re-tender	2,200	0	March 2026	March 2026	G
<b>Total</b>	<b>21,809</b>	<b>0</b>			

#### 2. Projects Commentary (for **all** projects rated Amber, Red or Purple).

**2.1 Additional SEND Places** – As previously reported, following a review of the requirements for the scheme which includes the Rowans (Ellesmere), Knighton Lane (Leicester Partnership School) and the Armadale Centre (Netherhall School), it should be noted that the revised options are likely to require additional funds. A decision to increase the budget will be sought once the additional costs have been determined.

- 2.2 Overdale Infant and Juniors School Expansion** – Unforeseen ecological site conditions delayed entering into contract. Badgers resulted in a delayed start date whilst a mitigation strategy was introduced, and a section of the works has been further delayed awaiting badger relocation in line with Natural England requirements.
- 2.3 Pindar Nursery** – This scheme is currently on hold, as pupils remain located at Pindar Nursery whilst waiting for the Netherhall SEND scheme to be completed.
- 2.4 Children's Homes Refurbishments** – Additional design requirements linked to the expansion programme have increased the amount of up-front design required as well as time required onsite, leading to an extended completion date. The additional works will be contained within the budget.
- 2.5 Expansion of Children's Homes** – The scheme has been delayed due to additional design works to maximise sustainability outcomes within the approved budget.

## Capital Programme Project Monitoring 2023/24 P3

### Housing (HRA)

#### 1. Projects Summary

Project Name	Remaining Budget (£000)	Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
New Build Council Housing	550	0	April 2023	March 2025	G
Tower Block Sprinklers	1,004	0	April 2022	Oct 2023	A
Property Conversions	170	0	March 2022	March 2024	G
Bridlespur Way Refurbishment	300	0	March 2023	Jan 2024	G
Greener Homes	667	0	March 2022	June 2023	B
Dawn Centre Reconfiguration	1,043	457	May 2023	June 2024	A
St Matthews Concrete Works	1,300	0	March 2024	Sept 2024	A
District Heating Metering	3,032	0	Jan 2024	Jan 2024	G
<b>Total</b>	<b>8,066</b>	<b>457</b>			

#### 2. Projects Commentary (for all projects rated Amber, Red or Purple).

**2.1 Tower Block Sprinklers** – This project has been delayed due to difficulties in obtaining access to all properties within the tower blocks.

**2.2 Greener Homes** – There is a forecast underspend on the scheme due to difficulties obtaining energy performance certificates for a number of properties. The exact amount of underspend is to be determined once the final claim has been submitted.

**2.3 Dawn Centre Reconfiguration** – The tender process has been elongated due to a difficulty in identifying a suitable contractor. In addition, further work has been identified that is required for the effective delivery of the scheme including amendments to

pipework and fire doors. Inflation has compounded these additional costs and, approval for an addition of £457k to the budget is requested, to be funded through borrowing.

**2.4 St Matthews Concrete Works** – The project to carry out concrete repairs has been delayed due to other operational pressures. The planning work has commenced, with further work underway towards going out to the market to secure a contractor to deliver the first phase. The delayed start means that the completion date is now expected to be September 2024.

**2.5 District Heating Metering** – This is a complex scheme. The completion date is presently shown as January 2024, however in due course, elements of the scheme may slip.

**WORK PROGRAMMES****1. Summary**

- 1.1 As stated in the cover report, work programmes are minor works or similar on-going schemes where there is an allocation of money to be spent during a particular year. Monitoring of work programmes focusses on whether the money is spent in a timely fashion.

Department / Division	Approved to spend in 23/24 £000	2023/24 Spend £000	Slippage £000	Over/(under) Spend £000
City Development & Neighbourhoods	1,806	36	0	0
Planning, Development & Transportation	12,184	872	130	(50)
Tourism, Culture & Inward Investment	1,166	61	646	0
Neighbourhood & Environmental Services	1,034	18	0	0
Estates & Building Services	8,087	400	1,223	0
Housing General Fund	11,968	530	5,677	0
Adult Social Care	0	0	0	0
Children's Services	17,273	1,312	6,729	0
<b>Total (excluding HRA)</b>	<b>53,518</b>	<b>3,229</b>	<b>14,405</b>	<b>(50)</b>
Housing Revenue Account	46,181	5,304	600	(615)
<b>Total (including HRA)</b>	<b>99,699</b>	<b>8,533</b>	<b>15,005</b>	<b>(665)</b>

## 2. Summary of Individual Work Programmes

Work Programme	Dept/ Division	Approved £000	2023/24 Spend £000	Slippage £000	Over/(under) Spend £000
Feasibility Studies	CDN	1,806	36	0	0
Transport Improvement Works	CDN (PDT)	4,120	257	0	0
Bus Engine Retrofitting	CDN (PDT)	412	0	0	0
Air Quality Action Plan	CDN (PDT)	240	163	0	0
Highways Maintenance	CDN (PDT)	4,238	230	0	0
Flood Strategy	CDN (PDT)	300	30	0	0
Local Environmental Works	CDN (PDT)	400	106	0	0
Legible Leicester	CDN (PDT)	51	0	0	0
Potential Strategic Development Sites Assessment	CDN (PDT)	1,275	79	0	0
Architectural & Feature Lighting (Grant)	CDN (PDT)	196	0	130	0
Front Wall Enveloping	CDN (PDT)	200	0	0	0
Transforming Cities Work Programmes	CDN (PDT)	341	0	0	0
Campbell Street Feasibility Study	CDN (PDT)	186	0	0	0
Conservation Building Grants	CDN (PDT)	71	0	0	0
Street Nameplates City Branding Programme	CDN (PDT)	67	7	0	0
Environment Agency Feasibility Studies	CDN (PDT)	87	0	0	(50)
Heritage Interpretation Panels	CDN (TCI)	217	37	0	0
Cank St Feasibility	CDN (TCI)	3	0	0	0
Local Shopping Centres Reopening & Improvement Programme Grants	CDN (TCI)	946	24	646	0
Parks Plant and Equipment	CDN (NES)	298	16	0	0
Parks and Open Spaces	CDN (NES)	327	0	0	0
Franklyn Fields Public Open Space	CDN (NES)	409	2	0	0
Property & Operational Estate Capital Maintenance Programme	CDN (EBS)	6,679	379	1,223	0
Green Homes	CDN (EBS)	1,032	0	0	0
Phoenix & Sovereign House	CDN (EBS)	210	0	0	0
Depots Refurbishment	CDN (EBS)	166	21	0	0
Private Sector Disabled Facilities Grant	CDN (HGF)	1,981	329	0	0
Repayable Home Repair Loans	CDN (HGF)	384	0	0	0
Vehicle Fleet Replacement Programme	CDN (HGF)	7,466	201	5,677	0
District Heating Metering	CDN (HGF)	2,137	0	0	0
School Capital Maintenance	SCE (ECS)	17,029	1,312	6,729	0
Foster Care Capital Contribution Scheme	SCE (ECS)	244	0	0	0
<b>Total (excluding HRA)</b>		<b>53,518</b>	<b>3,229</b>	<b>14,405</b>	<b>(50)</b>
Council Housing - New Kitchens and Bathrooms	CDN (HRA)	2,000	280	0	0
Council Housing - Boiler Replacements	CDN (HRA)	2,300	945	0	0
Council Housing - Rewiring	CDN (HRA)	1,610	134	0	0
Council Housing - Disabled Adaptations & Improvements	CDN (HRA)	922	316	0	385
Council Housing - Insulation Works	CDN (HRA)	82	0	0	0
Council Housing - External Property Works	CDN (HRA)	1,950	0	600	(1,000)
Council Housing - Fire and Safety Works	CDN (HRA)	724	0	0	0
Community & Environmental Works	CDN (HRA)	1,349	34	0	0
Affordable Housing - Acquisitions	CDN (HRA)	28,600	3,504	0	0
Affordable Housing - RPs & Others	CDN (HRA)	4,765	0	0	0
Public Realm Works	CDN (HRA)	1,629	91	0	0
Feasibility Study for Sheltered Housing	CDN (HRA)	250	0	0	0
<b>Total HRA</b>		<b>46,181</b>	<b>5,304</b>	<b>600</b>	<b>(615)</b>
<b>Total (including HRA)</b>		<b>99,699</b>	<b>8,533</b>	<b>15,005</b>	<b>(665)</b>

### 3. **Commentary on Specific Work Programmes**

- 3.1 Explanatory commentary for work programmes not currently progressing as planned, or for which issues have been identified is provided below. For monitoring purposes this has been defined as any scheme where budgets have significantly changed, where spend is low or where material slippage is forecast.
- 3.2 **Architectural & Feature Lighting** – Grant recipients continue to request that works are delayed due to the current economic climate.
- 3.3 **Environment Agency Feasibility Studies** – Progress on all three projects has been delayed, mostly due to external partners having to prioritise other projects. The underspend is due to one of the schemes being at risk of having to return the funding as a result of these delays.
- 3.4 **Local Shopping Centres Reopening & Improvement Programme** – Work is continuing on priority areas, while plans for further works will be finalised in due course.
- 3.5 **Property and Operational Estate Capital Maintenance** – The slippage is due to the supplier for the energy efficiency works having limited capacity to deliver the decarbonisation of council buildings this financial year. These will be completed in future years.
- 3.6 **Vehicle Replacement Programme** – Estimated slippage of £5.7m is due to the continued global factors affecting the supply of new vehicles and increased delivery lead times. The specification of some vehicles that require replacing are currently being reviewed to utilise resources. Internal resource issues have led to delays in the ordering process.
- 3.7 **School Capital Maintenance** – Similar to Property and Operational Estate Capital Maintenance, the slippage is principally due to the supplier for energy efficiency works having limited capacity to deliver the decarbonisation of school buildings. These will be completed in future years.
- 3.8 **Disabled Adaptations** - Disabled adaptations are demand led and based on an assessment by Adult Social Care. The number of requests is high and the average cost per adaptation is increasing due to inflationary pressure within the

construction industry. It is requested that the underspend on Goscote House be reallocated to this budget to meet current demand.

- 3.9 **External Property Works** - Delays in procuring a roofing contractor have meant that the programme hasn't fully started with only emergency works being undertaken. Procurement options are being explored to complete the full year's roof and soffits programme and thereby reduce the £600k slippage currently forecast. The capital programme includes £1m provision for window and door replacements. However, it is requested that this budget be transferred to revenue to focus on the priority area of managing disrepair costs.

**PROVISIONS****1. Summary**

- 1.1 As stated in the cover report, provisions are sums of money set aside in case they are needed, where low spend is a favourable outcome rather than indicative of a problem.
- 1.2 As at the end of Period 3, none of the budgets for capital provisions had been spent.
- 1.3 Normally provisions are there if needed. The sums below are for the 2023/24 financial year.

<b>Provision</b>	<b>Dept/ Division</b>	<b>Approved £000</b>	<b>2023/24 Spend £000</b>	<b>2023/24 Total £000</b>	<b>Remaining Budget £000</b>
Empty Homes Purchase	CDN (HGF)	50	0	0	50
Early Years - Two Year Olds	SCE (ECS)	141	0	0	141
<b>Total</b>		<b>191</b>	<b>0</b>	<b>0</b>	<b>191</b>

**PROJECTS SUBSTANTIALLY COMPLETE****1. Summary**

- 1.1 As at the end of Period 3, the following schemes were nearing completion. The budgets are the unspent amounts from previous years' capital programmes, mainly as a result of slippage.

Project	Dept/ Division	Approved £000	2023/24 Spend £000	Over/(Under) Spend £000
Leicester North West Major Transport Scheme	CDN (PDT)	89	0	0
Pioneer Park	CDN (PDT)	16	10	0
Pioneer Park Commercial Workspace (formerly Dock 2)	CDN (PDT)	63	0	0
St Margaret's Gateway	CDN (PDT)	1	0	0
Stocking Farm Community Shop	CDN (PDT)	41	0	0
Gresham Business Workspace	CDN (TCI)	40	0	0
Abbey Pumping Station	CDN (TCI)	0	0	0
Library RFID Self-Service System	CDN (NES)	11	4	0
Library Improved Self-Access Pilot	CDN (NES)	10	0	0
Abbey Park Precinct Wall	CDN (NES)	46	2	(15)
Digital & Performance Suite	CDN (NES)	15	7	0
11-15 Horsefair Street	CDN (EBS)	45	0	0
Haymarket House, Car Parks & Lifts	CDN (EBS)	173	0	0
Haymarket Bus Station - Toilet Expansion and Refurbishments	CDN (EBS)	58	2	0
Energy Efficiency Technology	CDN (EBS)	0	0	0
Leycroft Road Energy Reduction Works	CDN (EBS)	88	0	0
African Caribbean Centre	CDN (EBS)	23	0	0
Goscote House Demolition	CDN (HRA)	785	89	(385)
Additional Primary School Places	SCE (ECS)	63	0	0
Glebelands Primary School Modular Building	SCE (ECS)	33	0	0
Expansion of Oaklands Special School	SCE (ECS)	1,189	380	0
Leisure Centres Phase 2	PH	91	91	0
<b>Total</b>		<b>2,880</b>	<b>585</b>	<b>(400)</b>

**POLICY PROVISIONS****1. Summary**

1.1. As at Period 3, the following policy provisions were still awaiting formal approval for allocation to specific schemes.

<b>Department/ Division</b>	<b>Policy Provision</b>	<b>Amount £000</b>
CRS	New Ways of Working	1,887
CDN (PDT)	Strategic Acquisitions	3,207
CDN (TCII)	Tourism & Culture	50
CDN (TCII)	Highways, Transport & Infrastructure	4,494
CDN (TCII)	Leicester Museum and Art Gallery (LMAG)	3,656
CDN (NES)	Library Investment	1,000
CDN (Various)	People & Neighbourhoods	392
SCE (ECS)	New School Places	4,673
SCE (ASC)	Extra Care Schemes	3,426
Other	Black Lives Matter	435
All	Programme Contingency	2,914
<b>Total (excluding HRA)</b>		<b>26,134</b>
CDN (HRA)	Other HRA Schemes	1,000
<b>Total HRA</b>		<b>1,000</b>
<b>Total (including HRA)</b>		<b>27,134</b>

1.2. Releases from policy provisions since the 2022/23 Outturn (reflected in the tables above) are listed below:

- £250k for Schools Capital from New School Places
- £275k for Bosworth House from the programme contingency